Elizabeth City State University Elizabeth City, NC



Financial Statement Audit Report

For the Year Ended June 30, 2025

State Auditor Dave Boliek

A Constitutional Office of the State of North Carolina





Auditor's Transmittal

The Honorable Josh Stein, Governor
The Honorable Phil Berger, President Pro Tempore
The Honorable Destin Hall, Speaker of the House
Honorable Members of the North Carolina General Assembly
Board of Trustees, Elizabeth City State University
Dr. S. Keigh Hargrove, Sr., Chancellor

With a diverse area of studies including education and aviation, Elizabeth City State University provides Northeastern North Carolina with a quality, affordable higher education institution. Given the reported revenues of \$165 million and expenses of \$103 million, it's important that proper financial control is maintained in the University's daily operations.

Through financial audits of universities and colleges, the North Carolina Office of the State Auditor assesses whether the records prepared by schools are materially correct. Our audit of Elizabeth City State University's financial records shows no material errors for the year ended June 30, 2025. The audited statements make for a clean opinion and can be relied upon by management.

A clean audit is representative of a commitment to responsible financial management. It also helps build stronger relationships with the public and other government entities. I'm thankful for Elizabeth City State University staff for their assistance and cooperation throughout this audit.

Respectfully submitted,

Dave Boliek State Auditor

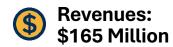
Elizabeth City State University Financial Statement Audit

The Office of the State Auditor (OSA) is required to perform annual financial statement audits at each of the constituent institutions within the University of North Carolina System.

Audit Results

- The University's financial statements for fiscal year ended June 30, 2025 are accurate and reliable.
- Our audit found no material weaknesses in internal controls or instances of reportable noncompliance.

Quick Highlights



Expenses: \$103 Million



Audit Purpose & Importance

Provide an opinion on whether the University's financial statements are materially correct and, if necessary, report any internal control weaknesses or noncompliance with laws and regulations.

The annual financial statement audit serves a vital role in promoting transparency, accountability, and trust in the University's financial operations.

While a formal process, the audit's impact extends to many members of the public, including:

- Students and families depend on financial stability to support access to quality education, scholarships, and services.
- Citizens and public officials expect responsible reporting of public funds and grants.
- Donors and alumni rely on accurate financial reporting to ensure contributions are used as intended.
- Faculty, staff, and administrators count on financial health to sustain programs, research, and long-term planning.
- Accrediting bodies and regulators use audited financial statements to assess compliance and viability.

Reports

The University's financial statement audit reports are available on our website at this link.

Please review the report to fully understand the University's overall financial health and our reporting responsibilities.

A "clean" audit opinion supports public trust and demonstrates the University's commitment to responsible financial stewardship, assuring stakeholders that resources are being managed to fulfill the institution's mission.

¹ North Carolina General Statute 116-30.8



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Chapter 147, Article 5A of the North Carolina General Statutes gives the Auditor broad powers to examine all books, records, files, papers, documents, and financial affairs of every state agency and any organization that receives public funding. The Auditor also has the power to summon people to produce records and to answer questions under oath.



Independent Auditor's Report

Independent Auditor's Report

Board of Trustees Elizabeth City State University Elizabeth City, North Carolina

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Elizabeth City State University (University), a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of the other auditors, the accompanying financial statements present fairly, in all material respects, the financial position of Elizabeth City State University, as of June 30, 2025, and the changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of The Elizabeth City State University Foundation, which represent 6.7 percent and 2.3 percent, respectively, of the assets and revenues of the University. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for The Elizabeth City State University Foundation, is based solely on the report of the other auditors.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* (GAGAS), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Elizabeth City State University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

The University's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and GAGAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and GAGAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the University's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and other required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2025 on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control over financial reporting and compliance.

Dave Boliek State Auditor

Raleigh, North Carolina

December 9, 2025



Management's Discussion and Analysis

This section of the Elizabeth City State University (University or ECSU) annual financial report presents our discussion and analysis of the financial performance of the University during the fiscal year ended June 30, 2025. This discussion has been prepared by University management along with the financial statements and notes to the financial statements and should be read in conjunction with, and is qualified in its entirety by, the financial statements and notes. The Management's Discussion and Analysis has comparative data for the applicable years (past and current) with emphasis on the current year. The financial statements, notes, and this discussion are the responsibility of University management.

Using the Annual Report

This annual report consists of a series of financial statements, prepared in accordance with the standards of the Governmental Accounting Standards Board (GASB). GASB statements establish standards for external financial reporting for public colleges and universities and require that financial statements be presented on a consolidated basis for the University as a whole, with resources classified for accounting and reporting purposes into three net position categories. One of the most important questions asked is whether the University, as a whole, is better or worse off because of the year's activities. The key to understanding this question is the Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position, and the Statement of Cash Flows. These statements present financial information in a form similar to that used by corporations. They are prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when others provide the service, regardless of when cash is exchanged.

The Statement of Net Position includes all assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The University's net position (the difference between assets, deferred outflows of resources and liabilities and deferred inflows of resources) is an indicator of the University's financial health. Over time, increases or decreases in net position is one indicator of the improvement or erosion of the University's financial health when considered with nonfinancial facts such as enrollment levels and the condition of the facilities.

The Statement of Revenues, Expenses, and Changes in Net Position presents the revenues earned and expenses incurred during the year. Activities are reported as either operating or nonoperating. A public University's dependency on state appropriations and gifts will result in operating deficits, because GASB Statement No. 35 classifies state appropriations and gifts as nonoperating revenues.

The Statement of Cash Flows provides information relative to the University's sources and uses of cash for operating activities, noncapital financing activities, capital and related financing activities, and investing activities. The statement provides a reconciliation of beginning cash balances to ending cash balances and is representative of the activity reported on the Statement of Revenues, Expenses, and Changes in Net Position as adjusted for changes in the beginning and ending balances of noncash accounts on the Statement of Net Position.

Reporting Entity

The financial statements report information about the University as a whole using accounting methods similar to those used by private-sector companies. The University's supporting organization, The Elizabeth City State University Foundation, (Foundation), is an independent nonprofit corporation formed for the exclusive benefit of the University. In accordance with accounting principles prescribed by the Governmental Accounting Standards Board, the Foundation meets the requirements to be blended in these financial statements.

Management's Discussion and Analysis

For the fiscal year ended June 30, 2025, the University's financial position remains stable. Net position increased \$62.4 million, primarily due to the University receiving additional capital contributions for construction projects. The University will continue with ongoing efforts of prudent fund allocations, cost containment measures, implementation of efficiencies and continual reassessment of the resources available to meet our core mission and goals.

Statement of Net Position

The Statement of Net Position presents the assets (current and noncurrent), liabilities (current and noncurrent), deferred resources (outflows and inflows), and the net position (total assets, plus deferred outflows, less total liabilities and deferred inflows) of the University. This financial statement provides a comparative University fiscal snapshot as of June 30, 2025, and June 30, 2024. This provides the readers of this statement with information on assets available to continue operations.

Comparative Condensed Statements of Net Position June 30, 2025 and June 30, 2024

				2024		
Acceta	_	2025		(as restated)		Change
Assets Current Assets	ф	45 005 047 02	ф	20 222 527 02	\$	0 470 010 00
	\$	45,805,847.63	\$	39,333,527.83	Ф	6,472,319.80
Noncurrent Assets		004 004 000 40		170 040 500 40		04 004 500 00
Capital, Net		234,884,098.42		172,949,590.13		61,934,508.29
Other	_	52,851,138.10		46,470,790.00		6,380,348.10
Total Assets	_	333,541,084.15	_	258,753,907.96		74,787,176.19
Deferred Outflows of Resources		25,345,379.78		21,054,019.87		4,291,359.91
Liabilities						
Current Liabilities		18,705,640.57		12,273,273.22		6,432,367.35
Long-Term Liabilities - Current		3,035,399.29		2,877,960.83		157,438.46
Long-Term Liabilities, Net - Noncurrent		101,547,344.04		88,632,563.45		12,914,780.59
Other Noncurrent Liabilities	_	487,345.93		431,827.98		55,517.95
Total Liabilities		123,775,729.83		104,215,625.48		19,560,104.35
Deferred Inflows of Resources		5,951,289.03	_	9,257,495.03		(3,306,206.00)
Net Position*						
Net Investment in Capital Assets		189,281,836.99		130,839,932.10		58,441,904.89
Restricted:						
Nonexpendable		15,532,113.13		13,513,039.27		2,019,073.86
Expendable		30,572,708.67		28,159,797.65		2,412,911.02
Unrestricted		(6,227,213.72)		(6,177,961.70)		(49,252.02)
Total Net Position	\$	229,159,445.07	\$	166,334,807.32	\$	62,824,637.75

^{*} Net Position categories are defined in Note 1-N of the Notes to the Financial Statements.

Capital assets, net was restated by \$1.8 million for assets not properly capitalized in the prior year. For more information refer to Note 19 of the Notes to the Financial Statements.

Total assets of the University increased by \$74.8 million for the year, primarily in noncurrent assets. The increase in capital assets, net is due to a net change in construction in progress of \$63 million which was offset by disposals of assets in the amount of \$1.1 million. For more information related to capital assets refer to the capital assets section below or Note 6 of the Notes to the Financial

Statements. Current assets increased \$6.5 million due to the increase of cash as the University received funds for repair and renovation type projects that had not been expended at year end. The increase to other assets of \$6.4 million was due to an increase in investments held by the University due to favorable market conditions during the period.

Current liabilities increased \$6.4 million primarily due to an increase in construction payables of \$3.0 million and retainage payable of \$1.5 million.

Noncurrent long-term liabilities, net increased \$12.9 million for the year. Of this change, the majority of the increase was attributed to an increase in net other postemployment benefits (OPEB) of \$10.2 million and due to the issuance of bonds payable in the amount of \$5.0 million. The increase in OPEB is due to changes in the University's proportion of the liability. For more information related to long-term liabilities refer to Note 8 of the Notes to the Financial Statements.

Deferred inflows saw a \$3.3 million decrease of which deferred inflows related to OPEB accounted for \$3.2 million of the decrease. Deferred outflows of resources saw a \$4.3 million increase. Of this, deferred outflows for pensions decreased by \$2.3 million and deferred outflows related to OPEB increased by \$6.6 million. The deferred inflow and outflow measures fluctuate each year due to changes in pension and OPEB liability assumptions and calculation inputs, such as differences between projected and actual investment earnings, and changes in the University's proportion of the liabilities. For more information about the University's deferred outflows related to pensions and other postemployment benefits, the net pension liability and net OPEB liability, refer to Notes 13 and 14 of the Notes to the Financial Statements.

The University's net position consists of three primary classifications: net investment in capital assets, restricted, and unrestricted. Restricted net position includes the University's permanent endowment fund and expendable funds that are subject to externally imposed restrictions. The University's total net position was \$229.2 million on June 30, 2025, a \$62.4 million increase from the prior year's total net position. Net investment in capital assets increased \$58.4 million due to the increase in capitalizable activity. Restricted nonexpendable increased \$2.0 million in relation to the increase of the endowment investments. Restricted expendable increased \$2.4 million due to the increase in cash for repair and renovation type projects described above. The change in unrestricted net position is primarily due to the effects of the net pension liability and net OPEB liability, and the related deferred outflows / inflows of resources.

Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Revenues, Expenses, and Changes in Net Position reports the University's results of operations for the fiscal year. Changes in total net position presented on the Statement of Net Position are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position.

The purpose of this statement is to present the revenues received by the University and expenses paid by the University, both operating and nonoperating, and any other revenues, expenses, gains, and losses received or spent by the University. Generally speaking, operating revenues are received for providing instruction, goods, or services to the various customers of the University. Operating expenses are those expenses paid to acquire or produce the goods and services provided in return for the operating revenues, and to carry out the mission of the University. Nonoperating revenues are revenues received for which goods and services are not provided. For example, state appropriations are nonoperating because they are provided by the state legislature, which receives no goods or services in return for those revenues.

Comparative Condensed Statement of Revenues, Expenses, and Changes in Net Position For the Year Ended June 30, 2025 and June 30, 2024

	2024							
		2025	(as Restated)			Change		
Operating Revenues:								
Student Tuition and Fees, Net	\$	2,893,292.77	\$	6,857,938.09	\$	(3,964,645.32)		
Sales and Services, Net		11,882,618.24		7,897,282.06		3,985,336.18		
Other		1,057,329.71		989,890.24		67,439.47		
Total Operating Revenues		15,833,240.72		15,745,110.39		88,130.33		
Operating Expenses:								
Salaries and Benefits		49,518,743.89		43,923,217.83		5,595,526.06		
Supplies and Services		37,858,395.96		36,843,307.45		1,015,088.51		
Scholarships and Fellowships		4,478,617.22		4,238,284.44		240,332.78		
Utilities		2,824,016.23		2,589,893.10		234,123.13		
Depreciation/Amortization		5,492,990.70		5,135,691.59		357,299.11		
Total Operating Expenses		100,172,764.00		92,730,394.41		7,442,369.59		
Operating Loss		(84,339,523.28)		(76,985,284.02)		(7,354,239.26)		
Nonoperating Revenues and Expenses:								
State Appropriations		50,771,671.25		50,079,022.00		692,649.25		
Student Financial Aid		9,419,272.05		7,210,841.89		2,208,430.16		
Federal Aid - COVID-19		1,864,580.62		2,605,318.92		(740,738.30)		
Noncapital Contributions		16,212,015.39		15,419,063.98		792,951.41		
Investment Income (Net of Expense)		6,954,788.00		5,090,223.12		1,864,564.88		
Interest and Fees on Debt		(1,797,091.87)		(1,319,686.26)		(477,405.61)		
Other Nonoperating Expenses		(1,126,404.40)		(64,765.98)		(1,061,638.42)		
Net Nonoperating Revenues		82,298,831.04		79,020,017.67		3,278,813.37		
Income (Loss) Before Other Revenues		(2,040,692.24)		2,034,733.65		(4,075,425.89)		
Capital Contributions		64,203,628.67		19,227,316.96		44,976,311.71		
Additions to Endowment		257,978.32		390,236.13		(132,257.81)		
Total Other Revenues		64,461,606.99		19,617,553.09		44,844,053.90		
Increase in Net Position		62,420,914.75		21,652,286.74		40,768,628.01		
Net Position at the Beginning of the Year		166,738,530.32		144,682,520.58		22,056,009.74		
Restatement		-		403,723.00		(403,723.00)		
Net Position at the End of the Year	\$	229,159,445.07	\$	166,738,530.32	\$	62,420,914.75		
Total Revenues	\$	165,517,175.02	\$	115,767,133.39	\$	49,750,041.63		
Total Expenses	\$	103,096,260.27	\$	94,114,846.65	\$	8,981,413.62		

The Statement of Revenues, Expenses, and Changes in Net Position reflects an increase in net position at the end of the year. Prior year supplies and services includes a restatement of \$1.8 million for capital assets not capitalized during the prior period, refer to Note 19 for more information regarding the restatements to prior year.

Total revenues for the fiscal year were \$165.5 million compared to \$115.8 million from the previous year, an increase of \$49.8 million. Some of the highlights of the revenue accounts presented on the Statement of Revenues, Expenses, and Changes in Net Position are as follows:

- State appropriations increased \$0.7 million which was primarily due to recurring funds of the NC Promise Tuition Program (NC Promise).
- Student financial aid increased \$2.2 million. This increase primarily resulted from an increase in Pell grants of \$1.7 million as there was an increase of Pell eligible students during the fiscal year.

- Investment income increased \$1.9 million as a result of continued improvement in the market, which resulted in gains on investments.
- Capital contributions increased by \$45.0 million primarily due to State Capital and Infrastructure Funds for the new dining facility and residence hall. Capital contributions for these projects in fiscal year 2025 was \$32.4 million. For more information about the University's capital asset holdings, refer to Note 6 of the Notes to the Financial Statements.
- Student tuition and fees, net decreased \$4.0 million while sales and services, net increased \$4.0 million due to the accounting estimate related to tuition discounting. The change occurred due to the issuance of NACUBO Advisory Report 2021 Accounting and Reporting Financial Aid as a Discount to Tuition and Other Fee Revenues. The University utilized the alternative method in previous years, but during fiscal year 2025 the University utilized student account transaction information to discount revenues based on the actual application of payments. The change in accounting estimate affects sales and services, net, student tuition and fees, net, and scholarships and fellowships. The Advisory Report states financial aid should be applied to tuition and fees first and then sales and services. This resulted in a larger proportion of the discount being applied to student tuition and fees, net in fiscal year 2025.

Total expenses were \$103.1 million for fiscal year ended June 30, 2025, and \$94.1 million for 2024. Operating expenses totaled \$100.2 million for the year, an increase of \$7.4 million from the prior year. The significant changes are as follows:

- Salaries and benefits increased \$5.6 million primarily due to the change in pension and OPEB expense recognized during the year of \$2.05 million and legislative increases of \$1.3 million.
- Supplies and services increased \$1.0 million due to the increase of repair and maintenance across the campus.
- Other nonoperating expenses increased by \$1.1 million primarily due to the loss on disposal of capital assets during the current year compared to prior year.

Capital Assets

The University's capital assets, net of accumulated depreciation / amortization on June 30, 2025, were \$234.9 million. Construction projects in progress for the 2024-2025 fiscal year totaled \$89.5 million. At June 30, 2025 the construction of the new dining facility and residence hall were nearing completion and the associated costs are recorded in construction in progress. For more information about the University's capital asset holdings, refer to Note 6 of the Notes to the Financial Statements.

Debt Administration

The University had \$104.6 million in total long-term liabilities on June 30, 2025, of which \$39.3 million related to revenue bonds and notes from direct borrowings. The University issued an additional \$5.0 million in bonds during the fiscal year. The University continues to make all of its debt payments in a timely manner. Refer to Note 8 of the Notes to the Financial Statements for more detailed information about the University's debt obligations.

Management's Discussion and Analysis

Highlights

ECSU experienced another year of progress in fiscal year 2025, strengthening its financial position while advancing its mission of access, excellence, and service. The following highlights illustrate the University's accomplishments and areas of strategic investment:

Recognition and National Rankings

ECSU received national recognition in the Washington Monthly 2024 College Guide, ranking 4th among bachelor's colleges nationwide. The University also placed 11th in Social Mobility, 5th in Service, and 12th in the Best Bang for the Buck (Southeast) category, affirming its leadership in affordability, access, and public service.

Student Enrollment and Success

In Fall 2024, ECSU enrollment reached 2,261 students, marking a 4.4% increase from Fall 2023. This growth reflects ECSU's continued momentum in attracting and retaining students through strategic recruitment, expanded academic offerings, and enhanced student support services. ECSU's sustained momentum and strategic focus on access, affordability, and academic innovation continues to reinforce the University's position as a leading institution in northeastern North Carolina committed to access, innovation, and student success.

Capital Projects

ECSU advanced several major capital projects during the fiscal year, reinforcing its commitment to student life, academic innovation, and regional economic development:

- **New Dining Hall:** Construction of a modern dining facility was nearing completion at June 30, 2025. Offering expanded seating capacity, upgraded kitchen technology, and enhanced nutrition options, the new space supports a vibrant student community and improves overall campus life.
- New Residence Hall: A state-of-the-art residence hall was nearing completion at June 30, 2025. The dorm will provide over 200 additional student beds. Designed with collaborative spaces, study lounges, and modern amenities, the facility enhances the residential experience and supports continued enrollment growth.
- **Drone Facility**: ECSU completed its dedicated Unmanned Aircraft Systems Drone Classroom, positioning the University as a regional hub for drone technology education, training, and innovation. The facility expands capacity for Federal Aviation Administration aligned programs and applied research in aviation sciences.
- Groundbreaking for Aviation Flight School: A ceremonial groundbreaking marked the launch of the University's new Aviation Flight School complex, which will include advanced hangars, simulators, and classrooms. This project represents a major investment in ECSU's signature aviation program, reinforcing its leadership in preparing the next generation of pilots and aviation professionals.

Strengthening Partnerships

The University and College of The Albemarle (COA) have signed an articulation agreement to strengthen criminal justice education in Northeastern North Carolina. The partnership allows COA graduates with an associate degree in Criminal Justice Technology to transfer seamlessly into ECSU's bachelor's program, entering as juniors. This initiative supports workforce development, educational access, and regional collaboration.

Economic Outlook

The University continued to manage and use its resources wisely in fiscal year 2025, as a result of effective institutional planning and continued support from the State to meet the educational needs of the University. The University's Chancellor and senior administration team remains fully committed to student affordability and prudent use of resources by spending carefully, wisely, and thoughtfully and allocating its resources strategically to support the University's core mission and goals.

State appropriations comprised approximately 30.7% of the University's annual revenues during fiscal year 2025. State appropriations account for the majority of the University's operating budget and is critical revenue that supports instruction and key academic operations. Enrollment growth during the fiscal year resulted in improved financial performance for the auxiliaries.

Several factors continue to impact the outlook for the University, such as student enrollment, support from the State of North Carolina, and the NC Promise Tuition Program. The University remains focused in its efforts in recruiting talented students and in retaining current students to grow the student body. The increase in enrollment is a direct result of management's focus on stabilizing and growing the University.

On June 26, 2020, North Carolina Governor Roy Cooper signed Senate Bill 814 into law extending funding for the NC Promise Tuition Program through 2025. This extension shows that the North Carolina General Assembly and Governor Roy Cooper have continued their support of NC Promise and the education of North Carolina students. NC Promise was originally passed by the General Assembly and signed by Governor McCrory on July 14, 2016, in the 2016 Appropriations Act, House Bill 1030 Section 11.4(c). NC Promise set the tuition rates for the University at \$500 per semester (\$1,000 per year) for resident undergraduate students and \$2,500 per semester (\$5,000 per year) for nonresident undergraduate students. Those rates went into effect in the Fall of 2018 which have positively impacted student enrollment. NC Promise is funding neutral for the University.

The University remains dedicated to providing the most powerful academic experience and the highest quality of education possible for our students and to establish strong ties to communities throughout northeastern North Carolina and beyond. Overall, the University continues to maintain strong enrollment numbers and the financial position remains positive. Management continues to maintain a close watch over resources to ensure the ability to react to unknown internal and external issues and sustain its current high-quality financial position.



Financial Statements

Elizabeth City State University Statement of Net Position June 30, 2025

Exhibit A-1 Page 1 of 2

ASSETS	
Current Assets:	
Cash and Cash Equivalents	\$ 24,266,403.66
Restricted Cash and Cash Equivalents	16,631,240.54
Receivables, Net (Note 5)	3,918,822.11
Inventories	59,631.31
Notes Receivable	6,026.60
Other Assets	 923,723.41
Total Current Assets	 45,805,847.63
Noncurrent Assets:	
Restricted Cash and Cash Equivalents	12,902,256.08
Endowment Investments	27,112,069.92
Restricted Investments	178,532.50
Other Investments	12,587,463.57
Beneficial Interest in Assets Held by Others	28,763.03
Net Other Postemployment Benefits Asset	42,053.00
Capital Assets - Nondepreciable (Note 6)	92,479,626.93
Capital Assets - Depreciable, Net (Note 6)	 142,404,471.49
Total Noncurrent Assets	 287,735,236.52
Total Assets	 333,541,084.15
DEFERRED OUTFLOWS OF RESOURCES	
Deferred Loss on Refunding	679,966.77
Deferred Outflows Related to Pensions	9,008,766.01
Deferred Outflows Related to Other Postemployment Benefits (Note 14)	 15,656,647.00
Total Deferred Outflows of Resources	 25,345,379.78
LIABILITIES	
Current Liabilities:	
Accounts Payable and Accrued Liabilities (Note 7)	15,294,785.74
Unearned Revenue	3,206,713.02
Interest Payable	204,141.81
Long-Term Liabilities - Current Portion (Note 8)	3,035,399.29
Total Current Liabilities	21,741,039.86
Noncurrent Liabilities:	
Funds Held for Others	487,345.93
Long-Term Liabilities, Net (Note 8)	 101,547,344.04
Total Noncurrent Liabilities	 102,034,689.97
Total Liabilities	 123,775,729.83

Elizabeth City State University Statement of Net Position June 30, 2025

Exhibit A-1 Page 2 of 2

DEFERRED INFLOWS OF RESOURCES Deferred Inflows for Irrevocable Split-Interest Agreements Deferred Inflows Related to Pensions Deferred Inflows Related to Other Postemployment Benefits (Note 14)	28,763.03 51,049.00 5,871,477.00
Total Deferred Inflows of Resources	5,951,289.03
NET POSITION	
Net Investment in Capital Assets	189,281,836.99
Restricted: Nonexpendable:	
True Endowments	15,532,113.13
Expendable:	
Scholarships, Research, Instruction, and Other	14,084,420.05
Student Loans	52,659.18
Capital Projects	15,245,472.54
Debt Service	1,190,156.90
Total Restricted-Expendable Net Position	30,572,708.67
Unrestricted	(6,227,213.72)
Total Net Position	\$ 229,159,445.07

The accompanying notes to the financial statements are an integral part of this statement.

Elizabeth City State University Statement of Revenues, Expenses, and Changes in Net Position For the Fiscal Year Ended June 30, 2025

Exhibit A-2

OPERATING REVENUES Student Tuition and Fees, Net (Note 11) Sales and Services, Net (Note 11) Other Operating Revenues	\$ 2,893,292.77 11,882,618.24 1,057,329.71
Total Operating Revenues	15,833,240.72
OPERATING EXPENSES Salaries and Benefits Supplies and Services Scholarships and Fellowships Utilities Depreciation/Amortization	49,518,743.89 37,858,395.96 4,478,617.22 2,824,016.23 5,492,990.70
Total Operating Expenses	100,172,764.00
Operating Loss	(84,339,523.28)
NONOPERATING REVENUES (EXPENSES) State Appropriations Student Financial Aid Federal Aid - COVID-19 Noncapital Contributions Investment Income (Net of Investment Expense of \$137,530.76) Interest and Fees on Debt Other Nonoperating Expenses	50,771,671.25 9,419,272.05 1,864,580.62 16,212,015.39 6,954,788.00 (1,797,091.87) (1,126,404.40)
Net Nonoperating Revenues	82,298,831.04
Loss Before Other Revenues	(2,040,692.24)
Capital Contributions Additions to Endowments	64,203,628.67 257,978.32
Total Other Revenues	64,461,606.99
Increase in Net Position	62,420,914.75
NET POSITION	
Net Position - July 1, 2024, as Restated (Note 19)	166,738,530.32
Net Position - June 30, 2025	\$ 229,159,445.07

The accompanying notes to the financial statements are an integral part of this statement.

Elizabeth City State University Statement of Cash Flows For the Fiscal Year Ended June 30, 2025

Exhibit A-3 Page 1 of 2

Received from Customers	CASH FLOWS FROM OPERATING ACTIVITIES	
Payments to Vendors and Suppliers (39,285,122.60) Payments for Scholarships and Fellowships (4,478,617.22) William D. Ford Direct Lending Receipts 9,581,476.00 William D. Ford Direct Lending Disbursements (9,581,476.00) Related Activity Agency Receipts 55,517.95 Other Receipts 521,375.37 Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES 50,771,671.25 State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62.20 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabiliti	Received from Customers	\$ 14,609,235.51
Payments for Scholarships and Fellowships (4,478,617.22) William D. Ford Direct Lending Receipts 9,581,476.00 William D. Ford Direct Lending Disbursements (9,581,476.00) Net Cash Used by Receipts 55,517.95 Other Receipts 521,375.37 Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES 50,771,671.25 State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 6,3815,369.67 Proceeds from Sale of Capital Assets 23,892.09 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Pajo on Capital Debt and Lease/Subscription Liabilities (1,1830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITI	Payments to Employees and Fringe Benefits	(46,759,987.64)
William D. Ford Direct Lending Receipts 9,581,476.00 William D. Ford Direct Lending Disbursements (9,581,476.00) Related Activity Agency Receipts 55,517.95 Other Receipts 55,17.95 Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES 50,771,671.25 State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Einancing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM	Payments to Vendors and Suppliers	(39,285,122.60)
William D. Ford Direct Lending Disbursements (9,581,476,00) Related Activity Agency Receipts 55,517.95 Other Receipts 521,375.37 Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES	Payments for Scholarships and Fellowships	(4,478,617.22)
Related Activity Agency Receipts Other Receipts Oth	William D. Ford Direct Lending Receipts	9,581,476.00
Other Receipts 521,375.37 Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES 5,000,000.00 Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 63,815,369.67 Proceeds from Sale of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.77) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities 1,830,026.49 Principal Paid on Capital Pinancing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00	William D. Ford Direct Lending Disbursements	(9,581,476.00)
Net Cash Used by Operating Activities (75,337,598.63) CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,214,141.71) Interest and Fees Paid on Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01		•
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES State Appropriations 50,771,671.25 Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 1,864,580.62 Noncapital Contributions 15,840,162.92 Additions to Endowments 225,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Other Receipts	521,375.37
State Appropriations Student Financial Aid 9,419,272.05 Federal Aid - COVID-19 Noncapital Contributions 15,840,162.92 Additions to Endowments 257,978.32 Total Cash Provided by Noncapital Financing Activities 78,153,665.16 CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (62,121,414.71) Interest and Fees Paid on Capital Financing and Related Financing Activities 78,925.00 Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 10,285,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Net Cash Used by Operating Activities	(75,337,598.63)
Student Financial Aid Federal Aid - COVID-19 Noncapital Contributions Additions to Endowments Total Cash Provided by Noncapital Financing Activities Total Cash Provided by Noncapital Financing Activities CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt Capital Contributions Proceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets Acquisition and Construction of Capital Assets Principal Paid on Capital Debt and Lease/Subscription Liabilities Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Student Financial Aid Federal Aid - COVID-19 Noncapital Contributions Additions to Endowments Total Cash Provided by Noncapital Financing Activities Total Cash Provided by Noncapital Financing Activities CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt Capital Contributions Proceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets Acquisition and Construction of Capital Assets Principal Paid on Capital Debt and Lease/Subscription Liabilities Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	State Appropriations	50,771,671.25
Noncapital Contributions Additions to Endowments Total Cash Provided by Noncapital Financing Activities CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt Capital Contributions Froceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets Principal Paid on Capital Debt and Lease/Subscription Liabilities Interest and Fees Paid on Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees Investment Income Purchase of Investments and Related Fees Investment Income Purchase of Investments and Related Fees Position Cash and Cash Equivalents Cash and Cash Equivalents - July 1, 2024 At 7,148,036.01	• • • •	
Total Cash Provided by Noncapital Financing Activities CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 5,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Federal Aid - COVID-19	
Total Cash Provided by Noncapital Financing Activities CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt Capital Contributions Froceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets Principal Paid on Capital Debt and Lease/Subscription Liabilities Fincest and Fees Paid on Capital Debt and Lease/Subscription Liabilities The Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees The Cash Provided by Investing Activities The Cash Provided by Investing Activities The Cash Provided by Investing Activities The Cash and Cash Equivalents The Cash	Noncapital Contributions	15,840,162.92
CASH FLOWS FROM CAPITAL FINANCING AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Additions to Endowments	257,978.32
FINANCING ACTIVITIES Proceeds from Capital Debt 5,000,000.00 Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets 23,892.00 Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Total Cash Provided by Noncapital Financing Activities	78,153,665.16
Proceeds from Capital Debt Capital Contributions 63,815,369.67 Proceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	CASH FLOWS FROM CAPITAL FINANCING AND RELATED	
Capital Contributions Proceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	FINANCING ACTIVITIES	
Proceeds from Sale of Capital Assets Acquisition and Construction of Capital Assets (62,506,392.94) Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 1000 Purchase of Investments and Related Fees 1000 Net Cash Provided by Investing Activities 11,454,370.21 Net Increase in Cash and Cash Equivalents 123,892.00 14,504,370.21 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Proceeds from Capital Debt	5,000,000.00
Acquisition and Construction of Capital Assets Principal Paid on Capital Debt and Lease/Subscription Liabilities Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Capital Contributions	63,815,369.67
Principal Paid on Capital Debt and Lease/Subscription Liabilities (2,121,414.71) Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Proceeds from Sale of Capital Assets	23,892.00
Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities (1,830,026.49) Net Cash Provided by Capital Financing and Related Financing Activities 2,381,427.53 CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments 294,445.21 Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01		(62,506,392.94)
Net Cash Provided by Capital Financing and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities Net Increase in Cash and Cash Equivalents Cash and Cash Equivalents - July 1, 2024 2,381,427.53 294,445.21 1,2859,925.00 1,4700,000.00) 6,651,864.27	·	
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from Sales and Maturities of Investments Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Interest and Fees Paid on Capital Debt and Lease/Subscription Liabilities	(1,830,026.49)
Proceeds from Sales and Maturities of Investments Investment Income 2,859,925.00 Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Net Cash Provided by Capital Financing and Related Financing Activities	2,381,427.53
Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	CASH FLOWS FROM INVESTING ACTIVITIES	
Investment Income Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Proceeds from Sales and Maturities of Investments	294 445 21
Purchase of Investments and Related Fees (1,700,000.00) Net Cash Provided by Investing Activities 1,454,370.21 Net Increase in Cash and Cash Equivalents 6,651,864.27 Cash and Cash Equivalents - July 1, 2024 47,148,036.01		
Net Increase in Cash and Cash Equivalents Cash and Cash Equivalents - July 1, 2024 47,148,036.01		
Cash and Cash Equivalents - July 1, 2024 47,148,036.01	Net Cash Provided by Investing Activities	1,454,370.21
	Net Increase in Cash and Cash Equivalents	6,651,864.27
Cash and Cash Equivalents - June 30, 2025 \$ 53,799,900.28	Cash and Cash Equivalents - July 1, 2024	47,148,036.01
	Cash and Cash Equivalents - June 30, 2025	\$ 53,799,900.28

Elizabeth City State University Statement of Cash Flows For the Fiscal Year Ended June 30, 2025

Exhibit A-3 Page 2 of 2

RECONCILIATION OF OPERATING LOSS TO
NET CASH USED BY OPERATING ACTIVITIES

Operating Loss	\$	(84,339,523.28)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:		
Depreciation/Amortization Expense		5,492,990.70
Other Nonoperating Expenses		(15,768.50)
Changes in Assets and Deferred Outflows of Resources:		
Receivables, Net		(166,675.50)
Other Assets		(505,632.70)
Inventories		13,975.36
Net Other Postemployment Benefits Asset		(42,053.00)
Deferred Outflows Related to Pensions		2,283,848.58
Deferred Outflows Related to Other Postemployment Benefits		(6,636,056.00)
Changes in Liabilities and Deferred Inflows of Resources:		
Accounts Payable and Accrued Liabilities		2,224,494.91
Funds Held for Others		55,517.95
Net Pension Liability		(1,015,326.00)
Net Other Postemployment Benefits Liability		10,204,960.00
Compensated Absences		53,579.20
Workers' Compensation Liability		360,275.65
Deferred Inflows Related to Pensions		(83,901.00)
Deferred Inflows Related to Other Postemployment Benefits		(3,222,305.00)
Net Cash Used by Operating Activities	\$	(75,337,598.63)
NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES		
Assets Acquired through the Assumption of a Liability	\$	9,879,079.09
Assets Acquired through a Gift	Ψ	388,259.00
Change in Fair Value of Investments		4,094,863.00
Loss on Disposal of Capital Assets		(1,110,272.49)
Amortization of Bond Premiums/Discounts		(83,439.14)
Amortization of Deferred Gain/Loss on Refunding		60,847.51
		•
Decrease in Net Other Postemployment Benefits Liability Related to Noncapital Contributions		(13,074.00)

The accompanying notes to the financial statements are an integral part of this statement.



Notes to the Financial Statements

Note 1 - Significant Accounting Policies

A. Financial Reporting Entity - The concept underlying the definition of the financial reporting entity is that elected officials are accountable to their constituents for their actions. As required by accounting principles generally accepted in the United States of America (GAAP), the financial reporting entity includes both the primary government and all of its component units. An organization other than a primary government serves as a nucleus for a reporting entity when it issues separate financial statements. Elizabeth City State University (University) is a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina and an integral part of the State's Annual Comprehensive Financial Report.

The accompanying financial statements present all funds belonging to the University and its component unit. While the Board of Governors of the University of North Carolina System has ultimate responsibility, the Chancellor, the Board of Trustees, and the Board of Trustees of the Endowment Fund have delegated responsibilities for financial accountability of the University's funds. The University's component unit is blended in the University's financial statements. See below for further discussion of the University's component unit. Other related foundations and similar nonprofit corporations for which the University is not financially accountable are not part of the accompanying financial statements.

Blended Component Unit - Although legally separate, The Elizabeth City State University Foundation (Foundation), a component unit of the University, is reported as if it were part of the University.

The Foundation is governed by a 20-member board. There are 16 voting directors consisting of the University's Chancellor, 7 directors appointed by the Chancellor, 7 elected directors and 1 ex officio director. The Foundation also has 4 nonvoting ex officio members. The Foundation's purpose is to aid, support, and promote teaching, research, and service in the various educational, scientific, scholarly, professional, artistic, and creative endeavors of the University. Because the University directly or indirectly appoints the Foundation Board and the Foundation's sole purpose is to benefit Elizabeth City State University, its financial statements have been blended with those of the University.

Separate financial statements for the Foundation may be obtained from the University Controller's Office, 1704 Weeksville Road, Elizabeth City, NC 27909, or by calling 252-335-3958.

Condensed combining information regarding the blended component unit is provided in Note 17.

B. Basis of Presentation - The accompanying financial statements are presented in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB). Pursuant to the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, as amended by GASB Statement No. 35, Basic Financial Statements - and Management's Discussion and Analysis - for Public Colleges and Universities, and GASB Statement No. 84, Fiduciary Activities, the full scope of the

Notes to the Financial Statements

University's activities is considered to be a single business-type activity and accordingly, is reported within a single column in the basic financial statements.

- C. Basis of Accounting The financial statements of the University have been prepared using the economic resource measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred, regardless of the timing of the cash flows.
 - Nonexchange transactions, in which the University receives (or gives) value without directly giving (or receiving) equal value in exchange, include state appropriations, certain grants, and donations. Revenues are recognized, net of estimated uncollectible amounts, as soon as all eligibility requirements imposed by the provider have been met, if probable of collection.
- D. Cash and Cash Equivalents This classification includes undeposited receipts, cash on deposit with private bank accounts, cash on deposit with fiscal agents, and deposits held by the State Treasurer in the Short-Term Investment Fund (STIF). The STIF maintained by the State Treasurer has the general characteristics of a demand deposit account in that participants may deposit and withdraw cash at any time without prior notice or penalty.
- E. Investments To the extent available, investments are recorded at fair value based on quoted market prices in active markets on a trade-date basis. Additional information regarding the fair value measurement of investments is disclosed in Note 3. Because of the inherent uncertainty in the use of estimates, values that are based on estimates may differ from the values that would have been used had a ready market existed for the investments. The net change in the value of investments is recognized as a component of investment income.

Endowment investments include the principal amount of gifts and bequests that, according to donor restrictions, must be held in perpetuity or for a specified period of time, along with any accumulated investment earnings on such amounts. Further, endowment investments also include amounts internally designated by the University for investment in an endowment capacity (i.e. quasi-endowments), along with accumulated investment earnings on such amounts.

- **F.** Receivables Receivables consist of tuition and fees charged to students and charges for auxiliary enterprises' sales and services. Receivables also include amounts due from the federal government, state and local governments, and private sources in connection with reimbursement of allowable expenditures made pursuant to contracts and grants. Receivables are recorded net of estimated uncollectible amounts.
- **G.** Inventories Inventories, consisting of expendable supplies, are valued at cost using the last invoice cost method. Inventories of postage are valued at the retail cost.
- H. Capital Assets Capital assets are stated at cost at date of acquisition or acquisition value at date of donation in the case of gifts. Donated capital assets acquired prior to July 1, 2015 are stated at fair value as of the date of donation. The value of assets constructed includes all material direct and indirect construction costs.

The University capitalizes assets that have a value or cost of \$5,000 or greater at the date of acquisition and an estimated useful life of more than one year. In addition, grouped

acquisitions of machinery and equipment that have an estimated useful life of more than one year but are individually below the \$5,000 threshold are capitalized when considered significant.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets in the following manner:

Asset Class	Estimated Useful Life
Buildings	10-100 years
Machinery and Equipment	2-30 years
General Infrastructure	10-75 years

Right-to-use leased and subscription assets are recorded at the present value of payments expected to be made during the lease or subscription term, plus any upfront payments and ancillary charges paid to place the underlying right-to-use asset into service. Lease liabilities are capitalized as a right-to-use asset when the underlying leased asset has a cost of \$5,000 or greater and an estimated useful life of more than one year. Subscription liabilities are capitalized as a right-to-use asset when the underlying subscription asset has a cost of \$50,000 or greater and an estimated useful life of more than one year.

Amortization for right-to-use leased and subscription assets is computed using the straight-line method over the shorter of the lease/subscription term or the underlying asset's estimated useful life. If a lease agreement contains a purchase option the University is reasonably certain will be exercised, the right-to-use leased asset is amortized over the asset's estimated useful life.

- I. Restricted Assets Certain resources are reported as restricted assets because restrictions on asset use change the nature or normal understanding of the availability of the asset. Resources that are not available for current operations and are reported as restricted include resources restricted for the acquisition or construction of capital assets, resources legally segregated for the payment of principal and interest as required by debt covenants, unspent debt proceeds, and endowment and other restricted investments.
- J. Accounting and Reporting of Fiduciary Activities Pursuant to the provisions of GASB Statement No. 84, Fiduciary Activities, custodial funds that are normally expected to be received and disbursed within a 3-month period or otherwise do not meet the fiduciary activity criteria defined by GASB Statement No. 84 continue to be reported in the Statement of Net Position as funds held for others and as operating activities in the Statement of Cash Flows.

There are no other trust or custodial funds meeting the criteria of a fiduciary activity that are required to be reported in separate fiduciary fund financial statements.

K. Noncurrent Long-Term Liabilities - Noncurrent long-term liabilities include principal amounts of long-term debt and other long-term liabilities that will not be paid within the next fiscal year. Debt is defined as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. Long-term debt includes: revenue bonds payable and notes from direct borrowings. Other long-term liabilities include: lease

Notes to the Financial Statements

liabilities, subscription liabilities, compensated absences, net pension liability, net other postemployment benefits (OPEB) liability, and workers' compensation.

Revenue bonds payable are reported net of unamortized premiums or discounts. The University amortizes bond premiums/discounts over the life of the bonds using the straight-line method that approximates the effective interest method. Deferred gains and losses on refundings are amortized over the life of the old debt or new debt (whichever is shorter) using the straight-line method, and are aggregated as deferred outflows of resources or deferred inflows of resources on the Statement of Net Position. Issuance costs are expensed in the reporting period in which they are incurred.

The net pension liability represents the University's proportionate share of the collective net pension liability reported in the State of North Carolina's 2024 *Annual Comprehensive Financial Report.* This liability represents the University's portion of the collective total pension liability less the fiduciary net position of the Teachers' and State Employees' Retirement System. See Note 13 for further information regarding the University's policies for recognizing liabilities, expenses, deferred outflows of resources, and deferred inflows of resources related to pensions.

The net OPEB liability represents the University's proportionate share of the collective net OPEB liability reported in the State of North Carolina's 2024 *Annual Comprehensive Financial Report.* This liability represents the University's portion of the collective total OPEB liability less the fiduciary net position of the Retiree Health Benefit Fund. See Note 14 for further information regarding the University's policies for recognizing liabilities, expenses, deferred outflows of resources, and deferred inflows of resources related to OPEB.

L. Compensated Absences - The University accrues a liability for earned leave that carries over to future periods and is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means. When determining the liability, leave is considered taken on a last in, first out (LIFO) basis.

Vacation Leave - Leave policies vary by employee group. For employees exempt from the State Human Resource Act, vacation is earned through the annual or personal leave programs established by the University of North Carolina Board of Governors. Leave is earned monthly and is subject to a maximum accumulated unused amount as of the end of each calendar year. The maximum amounts and the ability to convert amounts over the maximum to sick leave vary based on the program.

Bonus Leave - Bonus leave includes the special annual leave bonuses awarded by the North Carolina General Assembly. The bonus leave balance on December 31 is retained by employees and transferred to the next calendar year. It is not subject to the limitation on annual leave carried forward described above and is not subject to conversion to sick leave.

Sick Leave - Sick leave is earned monthly by eligible employees. The policy provides for the accumulation of unused sick leave to be carried forward until used. When employment is terminated, unused leave is forfeited or used to increase a member's creditable service for employees participating in the North Carolina Teachers' and State Employees' Retirement System (TSERS). Based on a historical analysis of sick leave taken compared to sick leave

earned, the liability for unused sick leave using the LIFO method was determined to be insignificant. Therefore, no sick leave liability is recognized on the financial statements.

- M. Deferred Outflows/Inflows of Resources Deferred outflows of resources represent a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. Deferred inflows of resources represent an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until then.
- N. Net Position The University's net position is classified as follows:

Net Investment in Capital Assets - This represents the University's total investment in capital assets, net of outstanding liabilities related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets. Additionally, deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of capital assets or related debt are also included in this component of net position.

Restricted Net Position - **Nonexpendable** - Nonexpendable restricted net position includes endowments and similar type assets whose use is limited by donors or other outside sources, and, as a condition of the gift, the principal is to be maintained in perpetuity.

Restricted Net Position - Expendable - Expendable restricted net position includes resources for which the University is legally or contractually obligated to spend in accordance with restrictions imposed by external parties.

Unrestricted Net Position - Unrestricted net position includes resources derived from student tuition and fees, sales and services, unrestricted gifts, royalties, and interest income. It also includes the net position of accrued employee benefits such as compensated absences, workers' compensation, pension plans, and other postemployment benefits.

Restricted and unrestricted resources are tracked using a fund accounting system and are spent in accordance with established fund authorities. Fund authorities provide rules for the fund activity and are separately established for restricted and unrestricted activities. When both restricted and unrestricted funds are available for expenditure, the decision for funding is transactional based within the departmental management system in place at the University. For projects funded by tax-exempt debt proceeds and other sources, the debt proceeds are always used first. Both restricted and unrestricted net position include consideration of deferred outflows of resources and deferred inflows of resources. See Note 10 for further information regarding deferred outflows of resources and deferred inflows of resources that had a significant effect on unrestricted net position.

O. Scholarship Discounts - Student tuition and fees revenues and auxiliary service revenues from University charges are reported net of scholarship discounts in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. The scholarship discount is the difference between the actual charge for goods and services provided by the University and the amount that is paid by students or by third parties on the students' behalf. Student financial assistance grants, such as Pell grants, and other federal, state, or nongovernmental

Notes to the Financial Statements

programs, are recorded as nonoperating revenues in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. To the extent that revenues from these programs are used to satisfy tuition, fees, and other charges, the University has recorded a scholarship discount. The allocation of the scholarship discounts to tuition and fees revenues and auxiliary service revenues was changed in fiscal year 2025 to follow updated guidance from the National Association of College and University Business Officers (NACUBO). The updated guidance recommended the allocation of scholarship discounts be based on an analysis of individual student account charges and financial aid payments from the student management information system versus the use of aggregated student financial aid and aggregated revenue amounts.

P. Revenue and Expense Recognition - The University classifies its revenues and expenses as operating or nonoperating in the accompanying Statement of Revenues, Expenses, and Changes in Net Position. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the University's principal ongoing operations. Operating revenues include activities that have characteristics of exchange transactions, such as (1) student tuition and fees, (2) sales and services of auxiliary enterprises, (3) certain federal, state, and local grants and contracts that are essentially contracts for services, and (4) interest earned on loans. Operating expenses are all expense transactions incurred other than those related to capital and noncapital financing or investing activities as defined by GASB Statement No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting.

Nonoperating revenues include activities that have the characteristics of nonexchange transactions. Revenues from nonexchange transactions that represent subsidies or gifts to the University, as well as investment income, are considered nonoperating since these are either investing, capital, or noncapital financing activities. Capital contributions are presented separately after nonoperating revenues and expenses.

Q. Internal Sales Activities - Certain institutional auxiliary operations provide goods and services to University departments, as well as to its customers. These institutional auxiliary operations include activities such as motor pool, postal services, and telecommunications. In addition, the University has other miscellaneous sales and service units that operated either on a reimbursement or charge basis. All internal sales activities to University departments from auxiliary operations and sales and service units have been eliminated in the accompanying financial statements. These eliminations are recorded by removing the revenue and expense in the auxiliary operations and sales and service units and, if significant, allocating any residual balances to those departments receiving the goods and services during the year.

Note 2 - Deposits and Investments

A. Deposits - Unless specifically exempt, the University is required by North Carolina General Statute 147-77 to deposit moneys received with the State Treasurer or with a depository institution in the name of the State Treasurer. However, the University of North Carolina Board of Governors, pursuant to G.S. 116-36.1, may authorize the University to deposit its institutional trust funds in interest-bearing accounts and other investments authorized by the Board of Governors, without regard to any statute or rule of law relating to the investment of

funds by fiduciaries. Although specifically exempted, the University may voluntarily deposit institutional trust funds, endowment funds, special funds, revenue bond proceeds, debt service funds, and funds received for services rendered by health care professionals with the State Treasurer. Special funds consist of moneys for intercollegiate athletics and agency funds held directly by the University.

At June 30, 2025, the amount shown on the Statement of Net Position as cash and cash equivalents includes \$52,674,255.39, which represents the University's equity position in the State Treasurer's Short-Term Investment Fund (STIF). The STIF (a portfolio within the State Treasurer's Investment Pool, an external investment pool that is not registered with the Securities and Exchange Commission or subject to any other regulatory oversight and does not have a credit rating) had a weighted average maturity of 2.1 years as of June 30, 2025. Assets and shares of the STIF are valued at fair value. Deposit and investment risks associated with the State Treasurer's Investment Pool (which includes the State Treasurer's STIF) are included in the North Carolina Department of State Treasurer Investment Programs' separately issued audit report. This separately issued report can be obtained from the Department of State Treasurer, 3200 Atlantic Avenue, Raleigh, NC 27604 or can be accessed from the Department of State Treasurer's website at https://www.nctreasurer.com/ in the Audited Financial Statements section.

The carrying amount of the University's deposits not with the State Treasurer was \$1,125,644.89, and the bank balance was \$1,125,644.89. Custodial credit risk is the risk that in the event of a bank failure, the University's deposits may not be returned to it. The University does not have a deposit policy for custodial credit risk. As of June 30, 2025, \$864,058.28 of the University's bank balance was exposed to custodial credit risk as uninsured and uncollateralized.

B. Investments - The University is authorized by the University of North Carolina Board of Governors pursuant to G.S. 116-36.2 and Section 600.2.4 of the Policy Manual of the University of North Carolina to invest its special funds and funds received for services rendered by health care professionals in the same manner as the State Treasurer is required to invest, as discussed below.

G.S. 147-69.1(c), applicable to the State's General Fund, and G.S. 147-69.2, applicable to institutional trust funds, authorize the State Treasurer to invest in the following: obligations of or fully guaranteed by the United States; obligations of certain federal agencies; repurchase agreements; obligations of the State of North Carolina; certificates of deposit and other deposit accounts of specified financial institutions; prime quality commercial paper; asset-backed securities with specified ratings, specified bills of exchange or time drafts, and corporate bonds/notes with specified ratings; general obligations of other states; general obligations of North Carolina local governments; and obligations of certain entities with specified ratings.

In accordance with the bond resolutions, bond proceeds and debt service funds are invested in obligations that will by their terms mature on or before the date funds are expected to be required for expenditure or withdrawal.

Notes to the Financial Statements

G.S. 116-36(e) provides that the trustees of the Endowment Fund shall be responsible for the prudent investment of the Fund in the exercise of their sound discretion, without regard to any statute or rule of law relating to the investment of funds by fiduciaries but in compliance with any lawful condition placed by the donor upon that part of the Endowment Fund to be invested.

Investments of the University's component unit, the Foundation, are subject to and restricted by G.S. 36E Uniform Prudent Management of Institutional Funds Act (UPMIFA) and any requirements placed on them by contract or donor agreements.

Investments from various donors or other sources may be pooled unless prohibited by statute or by terms of the gift or contract. The University utilizes investment pools to manage investments and distribute investment income.

Investments are subject to the following risks as defined by GASB Statement No. 40, *Deposit and Investment Risk Disclosures – An Amendment of GASB Statement No. 3.*

Interest Rate Risk: Interest rate risk is the risk the University may face should interest rate variances affect the value of investments. The University does not have a formal policy that addresses interest rate risk.

Credit Risk: Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The University does not have a formal policy that addresses credit risk.

Long-Term Investment Pool - This is an internal investment pool that is utilized for the investment of the endowment funds. Fund ownership is measured using the unit value method. Under this method, each participating fund's investment balance is determined on market value basis. The investment strategy, including the selection of investment managers, is based on the directives of the Board of Trustees of the Endowment Fund.

The following table presents investments by type and investments subject to interest rate risk at June 30, 2025, for the Long-Term Investment Pool.

Long-Term Investment Pool

		Investment Maturities (in Years)					
	Amount	Less Than 1	1 to 5	6 to 10	More than 10		
Investment Type Debt Securities							
Debt Mutual Funds	\$ 2,514,520.00	\$ 25,145.20	\$ 952,081.92	\$ 954,768.22	\$ 582,524.66		
Money Market Mutual Funds	228,426.69	228,426.69					
Total Debt Securities	2,742,946.69	\$ 253,571.89	\$ 952,081.92	\$ 954,768.22	\$ 582,524.66		
Other Securities							
UNC Investment Fund	29,862,003.46						
International Mutual Funds	2,114,255.78						
Equity Mutual Funds	4,975,200.45						
Total Long-Term Investment Pool	\$ 39,694,406.38						

At June 30, 2025, investments in the Long-Term Investment Pool had the following credit quality distribution for securities with credit exposure:

	Amount	AAA Aaa	AA <u>Aa</u>	A	BBB Baa	BB/Ba and below	Unrated
Debt Mutual Funds Money Market Mutual Funds	\$ 2,514,520.00 228,426.69	\$ 56,410.85 228,426.69	\$ 1,870,281.34 	\$280,626.15 	\$286,576.66 	\$ 4,760.41 	\$ 15,864.59 -
Totals	\$ 2,742,946.69	\$284,837.54	\$ 1,870,281.34	\$280,626.15	\$286,576.66	\$ 4,760.41	\$ 15,864.59

Rating Agency: Moody's

UNC Investment Fund, LLC - At June 30, 2025, the University's investments include \$29,862,003.46, which represents the University's equity position in the UNC Investment Fund, LLC (UNC Investment Fund). The UNC Investment Fund is an external investment pool that is not registered with the Securities and Exchange Commission, does not have a credit rating, and is not subject to any regulatory oversight. Investment risks associated with the UNC Investment Fund are included in audited financial statements of the UNC Investment Fund, LLC which may be obtained from UNC Management Company, Inc., 1400 Environ Way, Chapel Hill, NC 27517.

Non-Pooled Investments - The following table presents investments by type and investments subject to interest rate risk at June 30, 2025, for the University's non-pooled investments.

Non-Pooled Investments

		Investment Maturities		
		(in Years)		
	Amount	Less Than 1		
Investment Type Debt Securities Money Market Mutual Funds	\$ 13,181.43	\$	13,181.43	
Other Securities Other	 170,478.18			
Total Non-Pooled Investments	\$ 183,659.61			

At June 30, 2025, the University's non-pooled investments had the following credit quality distribution for securities with credit exposure:

	Amount	AAA Aaa
Money Market Mutual Funds	\$ 13,181.43	\$ 13,181.43
Rating Agency: Moody's	•	

Total Investments - The following table presents the total investments at June 30, 2025:

	Amount
Investment Type Debt Securities Debt Mutual Funds Money Market Mutual Funds	\$ 2,514,520.00 241,608.12
Other Securities UNC Investment Fund International Mutual Funds Equity Mutual Funds Other	29,862,003.46 2,114,255.78 4,975,200.45 170,478.18
Total Investments	\$ 39,878,065.99

Note 3 - Fair Value Measurements

To the extent available, the University's investments are recorded at fair value as of June 30, 2025. GASB Statement No. 72, *Fair Value Measurement and Application*, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, interest and yield curve data, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources. In contrast, unobservable inputs reflect the entity's assumptions about how market participants would value the financial instrument. Valuation techniques should maximize the use of observable inputs to the extent available.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

Level 1	Investments whose values are based on quoted prices (unadjusted) for identical assets in active markets that a government can access at the measurement date.
Level 2	Investments with inputs - other than quoted prices included within Level 1 - that are observable for an asset, either directly or indirectly.
Level 3	Investments classified as Level 3 have unobservable inputs for an asset and may require a degree of professional judgment.

The following table summarizes the University's investments, including deposits in the Short-Term Investment Fund, within the fair value hierarchy at June 30, 2025:

		Fair Value Measurements Using					
	Fair Value	Level 1 Inputs	Lev Inp			vel 3 outs	
Investments by Fair Value Level Debt Securities Debt Mutual Funds	\$ 2,514,520.00	\$ 2,514,520.00	\$	-	\$	-	
Money Market Mutual Funds Total Debt Securities	241,608.12 2,756,128.12	241,608.12 2,756,128.12		<u>-</u>		-	
Other Securities International Mutual Funds Equity Mutual Funds	2,114,255.78 4,975,200.45	2,114,255.78 4,975,200.45		-		-	
Total Investments by Fair Value Level	9,845,584.35	\$ 9,845,584.35	\$	-	\$		
Investments Measured at the Net Asset Value (NAV) Other (Cash Surrender Value-Insurance)	170,478.18						
Investments as a Position in an External Investment Pool Short-Term Investment Fund UNC Investment Fund	52,674,255.39 29,862,003.46						
Total Investments as a Position in an External Investment Pool	82,536,258.85						
Total Investments Measured at Fair Value	\$ 92,552,321.38						

Short-Term Investment Fund - Ownership interests of the STIF are determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. Valuation of the underlying assets is performed by the custodian. Pool investments are measured at fair value in accordance with GASB Statement No. 72. The University's position in the pool is measured and reported at fair value and the STIF is not required to be categorized within the fair value hierarchy.

UNC Investment Fund - Ownership interests of the UNC Investment Fund are determined on a market unit valuation basis each month and in accordance with the UNC Investment Fund's operating procedures. Valuation of the underlying assets is performed by the custodian. Pool investments are measured at fair value in accordance with GASB Statement No. 72. The University's position in the pool is measured and reported at fair value and the UNC Investment Fund is not required to be categorized within the fair value hierarchy.

Debt and Equity Securities - Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities.

The following table presents the valuation of investments measured at the Net Asset Value (NAV) per share (or its equivalent) at June 30, 2025:

	Fair Value	Unfunded Commitments			
Others (Cash Surrender Value - Insurance)	\$ 170,478.18	\$	-	Ineligible	N/A

Note 4 - Endowment Investments

Investments of the University's endowment funds are pooled, unless required to be separately invested by the donor. If a donor has not provided specific instructions, state law permits the Board of Trustees to authorize for expenditure the net appreciation, realized and unrealized, of the investments of the endowment funds. Under the Uniform Prudent Management of Institutional Funds Act (UPMIFA), authorized by the North Carolina General Assembly on March 19, 2009, the Board may also appropriate expenditures from eligible nonexpendable balances if deemed prudent and necessary to meet program outcomes and for which such spending is not specifically prohibited by the donor agreements. However, a majority of the University's endowment donor agreements prohibit spending of nonexpendable balances and therefore the related nonexpendable balances are not eligible for expenditure. During the year, the Board did not appropriate expenditures from eligible nonexpendable endowment funds.

Investment return of the University's endowment funds is predicated on the total return concept (yield plus appreciation). The non-mandatory spending policy is to take annual withdrawals on August 1 of each year in the annual amount of 5% of a three-year rolling average of the market value of the endowment. The investment manager is expected to liquidate such investments as may be necessary to accomplish this objective, while still maintaining a balanced portfolio. At June 30, 2025, net appreciation of \$7,136,990.55 was available to be spent and was classified in net position as restricted: expendable: scholarships, research, instructions, and other as it is restricted for specific purposes.

Notes to the Financial Statements

Note 5 - Receivables

Receivables at June 30, 2025, were as follows:

	Gross Receivables	Less Allowance for Doubtful Accounts	Net Receivables
Receivables: Students Intergovernmental Grant Sponsors	\$ 2,490,485.01 1,143,314.80 882,035.52	\$ 597,013.22 - -	\$ 1,893,471.79 1,143,314.80 882,035.52
Total Receivables	\$ 4,515,835.33	\$ 597,013.22	\$ 3,918,822.11

Note 6 - Capital Assets

A summary of changes in the capital assets for the year ended June 30, 2025, is presented as follows:

	Balance				
	July 1, 2024			Balance	
	(as Restated)	Increases	Decreases	June 30, 2025	
Capital Assets, Nondepreciable:					
Land	\$ 2.588,362,20	\$ 388,259.00	\$ -	\$ 2,976,621.20	
Construction in Progress	26,531,058.45	64,471,946.96	1,499,999.68	89,503,005.73	
Total Capital Assets, Nondepreciable	29,119,420.65	64,860,205.96	1,499,999.68	92,479,626.93	
Capital Assets, Depreciable:					
Buildings	185,846,126.34	1,499,999.68	473,747.95	186,872,378.07	
Machinery and Equipment	24,122,436.90	2,611,439.88	1,888,248.33	24,845,628.45	
General Infrastructure	22,928,421.55	-	1,076,028.48	21,852,393.07	
Right-to-Use Leased Machinery and Equipment	260,178.41	27,405.76	16,561.59	271,022.58	
Right-to-Use Subscription Assets	1,356,327.07	1,062,975.29	104,796.92	2,314,505.44	
Total Capital Assets, Depreciable	234,513,490.27	5,201,820.61	3,559,383.27	236,155,927.61	
Less Accumulated Depreciation/Amortization for:					
Buildings	64,679,875.55	2,889,971.26	413,781.32	67,156,065.49	
Machinery and Equipment	11,794,462.82	1,220,869.28	1,394,742.42	11,620,589.68	
General Infrastructure	13,552,125.81	766,758.76	494,973.10	13,823,911.47	
Right-to-Use Leased Machinery and Equipment	117,621.14	51,533.35	16,561.61	152,592.88	
Right-to-Use Subscription Assets	539,235.47	563,858.05	104,796.92	998,296.60	
Total Accumulated Depreciation/Amortization	90,683,320.79	5,492,990.70	2,424,855.37	93,751,456.12	
Total Capital Assets, Depreciable, Net	143,830,169.48	(291,170.09)	1,134,527.90	142,404,471.49	
Capital Assets, Net	\$ 172,949,590.13	\$64,569,035.87	\$ 2,634,527.58	\$ 234,884,098.42	

Note 7 - Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities at June 30, 2025, were as follows:

	Amount
Current Accounts Payable and Accrued Liabilities	
Accounts Payable	\$ 3,155,290.64
Accounts Payable - Capital Assets	8,788,698.04
Accrued Payroll	1,172,281.76
Contract Retainage	2,043,612.68
Intergovernmental Payables	 134,902.62
Total Current Accounts Payable and Accrued Liabilities	\$ 15,294,785.74

Note 8 - Long-Term Liabilities

A. Changes in Long-Term Liabilities - A summary of changes in the long-term liabilities for the year ended June 30, 2025, is presented as follows:

	Balance July 1, 2024 (as Restated)	Additions	Reductions	Balance June 30, 2025	Current Portion
Long-Term Debt					
Revenue Bonds Payable	\$13,485,000.00	\$ 5,000,000.00	\$ 680,000.00	\$ 17,805,000.00	\$1,000,000.00
Plus: Unamortized Premium	1,322,977.57	-	87,134.05	1,235,843.52	-
Less: Unamortized Discount	10,468.87		3,694.91	6,773.96	
Total Revenue Bonds Payable, Net	14,797,508.70	5,000,000.00	763,439.14	19,034,069.56	1,000,000.00
Notes from Direct Borrowings	21,063,936.17		813,254.83	20,250,681.34	849,733.49
Total Long-Term Debt	35,861,444.87	5,000,000.00	1,576,693.97	39,284,750.90	1,849,733.49
Other Long-Term Liabilities					
Lease Liabilities	99,992.77	27,405.76	53,945.98	73,452.55	53,829.42
Subscription (SBITA) Liabilities	602,952.64	1,062,975.29	574,213.90	1,091,714.03	511,943.65
Employee Benefits					
Compensated Absences	2,078,330.00	53,579.20	-	2,131,909.20	168,956.86
Net Pension Liability	18,284,164.00	-	1,015,326.00	17,268,838.00	-
Net Other Postemployment Benefits Liability	32,778,957.00	10,224,780.00	32,894.00	42,970,843.00	-
Workers' Compensation	1,400,960.00	561,294.04	201,018.39	1,761,235.65	450,935.87
Total Other Long-Term Liabilities	55,245,356.41	11,930,034.29	1,877,398.27	65,297,992.43	1,185,665.80
Total Long-Term Liabilities, Net	\$91,106,801.28	\$16,930,034.29	\$3,454,092.24	\$104,582,743.33	\$3,035,399.29

 $Additional\ information\ regarding\ lease\ and\ subscription\ (SBITA)\ liabilities\ is\ included\ in\ Note\ 9.$

Additional information regarding the net pension liability is included in Note 13.

Additional information regarding the net other postemployment benefits liability is included in Note 14.

 $Additional\ information\ regarding\ workers'\ compensation\ is\ included\ in\ Note\ 15.$

Notes to the Financial Statements

B. Revenue Bonds Payable - The University was indebted for revenue bonds payable for the purposes shown in the following table:

Purpose	Series	Interest Rate/ Ranges	Final Maturity Date	Original Amount of Issue	Principal Outstanding June 30, 2025
Revenue Bonds Payable					
General Revenue Bonds Refund UNC System Pool Revenue Bonds 2002B General Revenue Refunding Bonds Series 2019 General Revenue Bonds Series 2025	2010A 2019 2025	3.00%-5.50% 2.875%-5.00% 3.81%	04/01/2027 04/01/2040 04/01/2032	\$ 4,525,000.00 13,820,000.00 5,000,000.00	\$ 195,000.00 12,610,000.00 5,000,000.00
Total Revenue Bonds Payable (principal only)				\$23,345,000.00	17,805,000.00
Plus: Unamortized Premium Less: Unamortized Discount					1,235,843.52 6,773.96
Total Revenue Bonds Payable, Net					\$ 19,034,069.56

C. Notes from Direct Borrowings - The University was indebted for notes from direct borrowings for the purposes shown in the following table:

Purpose	Financial Institution	Interest Rate	Final Maturity Date	Original Amount of Issue	Principal Outstanding June 30, 2025	See Table Below
Energy Conservation Improvement	Bank of America	4.09%	09/20/2029	\$ 5,621,819.87	\$ 2,059,267.25	
Refinance 2003 Viking Village and Bias Hall Renovation	USDA	2.25%	05/10/2057	19,750,000.00	18,191,414.09	(1)
Total Notes from Direct Borrowings				\$ 25,371,819.87	\$ 20,250,681.34	

The University has pledged future revenues, net of specific operating expenses, to repay notes from direct borrowings as shown in the table below:

			For the	For the Year Ended June 30, 2025			
		Total Future	Revenues		_	Estimate of %	
Ref	Revenue Source	Revenues Pledged	Net of Expenses	Principal	Interest	of Revenues Pledged	
(1)	Housing Revenues	\$ 18,191,414.09	\$ 912,306.56	\$ 403,029.03	\$ 418,374.97	25.36%	

D. Annual Requirements - The annual requirements to pay principal and interest on the long-term obligations at June 30, 2025, are as follows:

	Annual Requirements					
Fiscal Year	Revenue Bonds Payable		Notes from Dire	ect Borrowings		
<u>FISCAL FEAL</u>	Principal	Interest	Fillicipat	IIILETESL		
2026	\$ 1,000,000.00	\$ 578,100.00	\$ 849,733.49	\$ 486,914.79		
2027	1,005,000.00	721,516.50	887,762.56	459,306.76		
2028	945,000.00	673,860.50	926,335.70	431,362.58		
2029	995,000.00	629,823.50	964,502.11	399,875.89		
2030	1,035,000.00	583,405.50	585,132.27	372,349.37		
2031-2035	7,760,000.00	2,008,805.02	2,407,792.30	1,699,227.71		
2036-2040	5,065,000.00	783,500.00	2,690,534.91	1,416,485.58		
2041-2045	-	-	3,008,200.00	1,098,820.00		
2046-2050	-	-	3,362,349.00	744,671.00		
2051-2055	-	-	3,758,196.00	348,824.00		
2056-2057	-	-	810,143.00	18,436.00		
Total Requirements	\$ 17,805,000.00	\$ 5,979,011.02	\$ 20,250,681.34	\$7,476,273.68		

E. Terms of Debt Agreements - The University's debt agreements are subject to the following collateral requirements and terms with finance-related consequences:

Revenue Bonds Payable - The disclosures below pertain to the following bond issues:

General Revenue Refunding Bonds, Series 2019 (\$12,610,000.00 outstanding), General Revenue Bonds, Series 2010A (\$195,000.00 outstanding), and General Revenue Bonds, Series 2025 (\$5,000,000.00 outstanding).

General Revenue Bonds are payable from any legally available funds of the University except appropriations from the State, tuition payments and certain other restricted funds. The General Revenue Bonds contain events of default including failure to pay principal and interest and failure to observe and perform any covenant, condition, agreement or provision contained in the bonds or in the bond indenture, which failure continues for a period of 30 days after written notice. On the occurrence and continuance of an event of default, the bond trustee may, or if required by a majority of the owners of the bonds, must, declare the bonds to be immediately due and payable, whereupon they will, without further action, become due and payable. The bond trustee may also (1) by mandamus, or other suit, action or proceeding at law or in equity, enforce all rights of the bondowners, and require the University to carry out any agreements with or for the benefit of the bondowners and to perform its duties under the bond indenture and (2) take whatever action at law or in equity may appear necessary or desirable to enforce its rights against the University. The bond trustee will apply any proceeds in default and may require certain indemnities under and in accordance with the terms of the bond indenture.

Notes from Direct Borrowings - The disclosures below pertain to the following direct borrowings:

Honeywell Energy Savings Note (\$2,059,267.25 outstanding)

The University has pledged the energy savings improvements installed in its buildings and other structures as collateral for the UNC System Guaranteed Energy Savings Installment Financing Agreement dated September 1, 2014. This agreement also contains provisions related to events of default and remedies. Significant to these provisions, an event of default occurs when: (1) the University fails to pay an installment payment when due, (2) an event of nonappropriation from the State occurs, (3) insurance coverage on the asset is not maintained, or (4) the University fails to perform any warranty, covenant, condition, or agreement within thirty days of receiving written notice by the lender or fails to diligently pursue corrective action for matters that cannot be reasonably corrected within thirty days.

Upon the occurrence of any event of default, the lender may, without any further demand or notice, declare the unpaid principal amount plus any accrued and unpaid interest be due and payable immediately. The lender may also exercise all remedies available by law or in the equity provided under the agreement, including sale of the secured assets, and apply the proceeds of any such sale to the amounts due after deducting all costs and expenses related to the recovery, repair, storage, and sale of the secured assets, including court costs and reasonable attorneys' fees incurred.

ECSU Housing Foundation Note (\$18,191,414.09 outstanding)

The outstanding notes from the direct borrowing contain (1) a provision that in an event of default, the direct borrowings may become immediately due if pledged revenues during the year are less than 100 percent of debt service coverage due in the following year and (2) a provision that if the University is unable to make payment, outstanding amounts are due immediately. The outstanding notes from direct borrowings contain a subjective acceleration clause that allows the lender to accelerate payment of the entire principal amount to become immediately due if the lender determines that a material adverse change occurs. The outstanding notes are secured by student housing facilities.

Upon the occurrence of any event of default, the lender may, without any further demand or notice, declare the unpaid principal amount plus any accrued and unpaid interest be due and payable immediately. The lender may also exercise all remedies available by law or in the equity provided under the agreement, including sale of the secured assets, and apply the proceeds of any such sale to the amounts due after deducting all costs and expenses related to the recovery, repair, storage, and sale of the secured assets, including court costs and reasonable attorneys' fees incurred.

Note 9 - Leases and Subscription-Based Information Technology Arrangements

A. Lessee Arrangements - The University has lease agreements for the right to use equipment from external parties. The leases expire at various dates, and some have renewal options. Lease liabilities and right-to-use leased assets are recorded at the present value of payments expected to be made during the lease term, plus any upfront payments and ancillary charges paid to place the underlying right-to-use asset into service. The expected payments are discounted using the interest rate stated per the lease contract, or the University's estimated incremental borrowing rate if there is no stated contractual interest rate.

During the year the University did not recognize any variable payment amounts.

The University's lessee arrangements at June 30, 2025, are summarized below (excluding short-term leases):

		Number	Lease			
		of Lease	Liabilities	Current		Interest Rate
_	Classification:	Contracts	June 30, 2025	Portion	Lease Terms	Ranges
	Right-to-Use Leased Machinery and Equipment	3	\$ 73,452.55	\$53,829.42	1 - 5 years	1.81%-3.48%

B. Subscription-Based Information Technology Arrangements (SBITAs) - The University enters SBITAs for the right to use information technology software and cloud computing arrangement (network) assets from external parties. The SBITAs expire at various dates, and some have renewal options. Subscription liabilities and the related right-to-use subscription assets are recorded based on the present value of expected payments over the term of the respective SBITA. The expected payments are discounted using the interest rate stated per the SBITA contract, or the University's estimated incremental borrowing rate if there is no stated contractual interest rate.

During the year the University did not recognize any variable payment amounts.

The University's SBITAs at June 30, 2025, are summarized below (excluding short-term SBITAs):

		Subscription (SBITA)			
SBITA	Number of SBITAs	Liabilities June 30, 2025	Current Portion	SBITA Terms	Interest Rate Ranges
Right-to-Use Subscription Assets	9	\$ 1,091,714.03	\$ 511,943.65	1 - 4 years	2.62%-4.04%

C. Annual Requirements - The annual requirements to pay principal and interest on leases and SBITAs at June 30, 2025, are as follows:

		Annual Requirements						
	Lease Lia		iabilities		SBITA Liabilities			es
Fiscal Year		Principal Interest		Interest		Principal	Interest	
2026	\$	53,829.42	\$	1,335.84	\$	511,943.65	\$	35,880.14
2027		5,366.28		612.48		454,871.23		19,234.66
2028		5,555.20		423.56		84,538.24		4,693.95
2029		5,750.78		227.98		40,360.91		1,448.55
2030		2,950.87		38.51				
Total Requirements	\$	73,452.55	\$	2,638.37	\$	1,091,714.03	\$	61,257.30

Note 10 - Net Position

Unrestricted net position has been significantly affected by transactions resulting from the recognition of deferred outflows of resources, deferred inflows of resources, and related long-term liabilities, as shown in the following table:

	Amount
Net Pension Liability and Related Deferred Outflows of	
Resources and Deferred Inflows of Resources	\$ (8,311,120.99)
Net OPEB Liability (Retiree Health Benefit Fund) and Related Deferred Outflows of Resources and Deferred Inflows of Resources	(33,206,799.00)
Effect on Unrestricted Net Position	(41,517,919.99)
Total Unrestricted Net Position Before Recognition of Deferred Outflows of	
Resources, Deferred Inflows of Resources, and Related Long-Term Liabilities	35,290,706.27
Total Unrestricted Net Position	\$ (6,227,213.72)

See Notes 13 and 14 for detailed information regarding the amortization of the deferred outflows of resources and deferred inflows of resources relating to pensions and OPEB, respectively.

Note 11 - Revenues

A summary of discounts and allowances by revenue classification is presented as follows:

	Gross Revenues	Less Scholarship Discounts and Allowances	 Less lowance for ncollectibles	Net Revenues
Operating Revenues: Student Tuition and Fees, Net	\$ 11,427,880.43	\$ 8,345,808.12	\$ 188,779.54	\$ 2,893,292.77
Sales and Services: Sales and Services of Auxiliary Enterprises:				
Residential Life	\$ 7,556,112.86	\$ 1,629,219.64	\$ -	\$ 5,926,893.22
Dining	4,555,759.52	868,948.80	-	3,686,810.72
Vending	50,251.50	-	-	50,251.50
Bookstore	1,507,972.09	307,468.62	-	1,200,503.47
Parking	3,112.04	-	-	3,112.04
Athletic	384,151.85	-	-	384,151.85
Other	630,895.44		 	630,895.44
Total Sales and Services, Net	\$ 14,688,255.30	\$ 2,805,637.06	\$ -	\$ 11,882,618.24

Note 12 - Operating Expenses by Function

The University's operating expenses by functional classification are presented as follows:

	Salaries and Benefits	Supplies and Services	Scholarships and Fellowships	Utilities	Depreciation/ Amortization	Total
Instruction	\$16,787,915.28	\$ 1,776,784.81	\$ -	\$ 3,618.17	\$ -	\$ 18,568,318.26
Research	900,662.53	485,239.21	-	-	-	1,385,901.74
Public Service	841,697.16	116,372.78	-	-	-	958,069.94
Academic Support	2,612,310.09	1,225,168.30	-	-	-	3,837,478.39
Student Services	6,959,377.06	5,087,523.32	-	360.00	-	12,047,260.38
Institutional Support	10,037,524.86	16,672,007.38	-	23,735.65	-	26,733,267.89
Operations and Maintenance of Plant	7,014,977.06	1,276,865.10	-	2,132,066.19	-	10,423,908.35
Student Financial Aid	-	-	4,478,617.22	-	-	4,478,617.22
Auxiliary Enterprises	4,364,279.85	11,218,435.06	-	664,236.22	-	16,246,951.13
Depreciation/Amortization					5,492,990.70	5,492,990.70
Total Operating Expenses	\$49,518,743.89	\$37,858,395.96	\$4,478,617.22	\$2,824,016.23	\$5,492,990.70	\$100,172,764.00

Note 13 - Retirement Plans

A. Defined Benefit Plan

Plan Administration: The State of North Carolina administers the Teachers' and State Employees' Retirement System (TSERS) plan. This plan is a cost-sharing, multiple-employer, defined benefit pension plan established by the State to provide pension benefits for general employees and law enforcement officers (LEOs) of the State, general employees and LEOs of its component units, and employees of Local Education Agencies (LEAs) and charter schools not in the reporting entity. Membership is comprised of employees of the State (state agencies and institutions), universities, community colleges, LEAs, and certain proprietary

component units along with charter schools that elect to join the Retirement System. Effective January 1, 2024, new employees hired by UNC Health Care or by certain components of East Carolina University, who were not actively contributing to TSERS immediately before they were hired by those entities, are not eligible to join TSERS. Benefit provisions are established by General Statute 135-5 and may be amended only by the North Carolina General Assembly.

Benefits Provided: TSERS provides retirement and survivor benefits. Retirement benefits are determined as 1.82% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. General employee plan members are eligible to retire with unreduced retirement benefits at age 65 with five years of membership service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. General employee plan members are eligible to retire with reduced retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of membership service. Survivor benefits are available to eligible beneficiaries of general members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life in lieu of the return of the member's contributions that is generally available to beneficiaries of deceased members. The plan does not provide for automatic post-retirement benefit increases.

Contributions: Contribution provisions are established by General Statute 135-8 and may be amended only by the North Carolina General Assembly. Plan members are required to contribute 6% of their annual pay. The contribution rate for employers is set each year by the North Carolina General Assembly in the Appropriations Act and may not be less than the contribution rate required of plan members. The TSERS Board of Trustees establishes a funding policy from which an accrued liability rate and a normal contribution rate are developed by the consulting actuary. The sum of those two rates developed under the funding policy is the actuarially determined contribution rate (ADC). The TSERS Board of Trustees may further adopt a contribution rate policy that is higher than the ADC known as the required employer contribution to be recommended to the North Carolina General Assembly. The University's contractually-required contribution rate for the year ended June 30, 2025 was 16.79% of covered payroll. Plan members' contributions to the pension plan were \$1,315,135.43, and the University's contributions were \$3,680,187.31 for the year ended June 30, 2025.

The TSERS plan's financial information, including all information about the plan's assets, deferred outflows of resources, liabilities, deferred inflows of resources, and fiduciary net position, is included in the State of North Carolina's fiscal year 2024 *Annual Comprehensive Financial Report*. An electronic version of this report is available on the North Carolina Office of the State Controller's website at https://www.ncosc.gov/ or by calling the State Controller's Financial Reporting Section at 919-707-0500.

TSERS Basis of Accounting: The financial statements of the TSERS plan are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and the

Notes to the Financial Statements

employer has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the TSERS plan, and additions to/deductions from the TSERS plan's fiduciary net position have been determined on the same basis as they are reported by TSERS.

Methods Used to Value TSERS Investment: Pursuant to North Carolina General Statutes, the State Treasurer is the custodian and administrator of the retirement systems. The State Treasurer maintains various investment portfolios in its External Investment Pool. TSERS and other pension plans of the State of North Carolina participate in the Long-Term Investment, Fixed Income Investment, Equity Investment, Real Estate Investment, Alternative Investment, Opportunistic Fixed Income Investment, and Inflation Sensitive Investment portfolios. The Fixed Income Asset Class includes the Long-Term Investment and Fixed Income Investment portfolios. The Global Equity Asset Class includes the Equity Investment portfolio. The investment balance of each pension trust fund represents its share of the fair value of the net position of the various portfolios within the External Investment Pool. Detailed descriptions of the methods and significant assumptions regarding investments of the State Treasurer are provided in the 2024 Annual Comprehensive Financial Report.

Net Pension Liability: At June 30, 2025, the University reported a liability of \$17,268,838.00 for its proportionate share of the collective net pension liability. The net pension liability was measured as of June 30, 2024. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2023, and update procedures were used to roll forward the total pension liability to June 30, 2024. The University's proportion of the net pension liability was based on a projection of the present value of future salaries for the University relative to the projected present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2024, the University's proportion was 0.11655%, which was an increase of 0.00688 from its proportion measured as of June 30, 2023, which was 0.10967%.

Actuarial Assumptions: The following table presents the actuarial assumptions used to determine the total pension liability for the TSERS plan at the actuarial valuation date:

- * Salary increases include 3.25% inflation and productivity
- ** Investment rate of return includes inflation assumption and is net of pension plan investment expense.

TSERS currently uses mortality tables that vary by age, gender, employee group (i.e., teacher, general, law enforcement officer) and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. public plan population. The mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2023 valuation were based on the results of an actuarial experience review for the period January 1, 2015 through December 31, 2019.

Future ad hoc cost-of-living adjustment amounts are not considered to be substantively automatic and are therefore not included in the measurement. The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2024 (the measurement date) are summarized in the following table:

	Long-Term Expected Real
Asset Class	Rate of Return
Fixed Income	2.4%
Global Equity	6.9%
Real Estate	6.0%
Alternatives	8.6%
Opportunistic Fixed Income	5.3%
Inflation Sensitive	4.3%

The information in the preceding table is based on 30-year expectations developed with an investment consulting firm. The long-term nominal rates of return underlying the real rates of return are arithmetic annual figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.38%. Return projections do not include any excess return expectations over benchmark averages for public markets. All rates of return and inflation are annual amounts. The long-term expected real rate of return for the Bond Index Investment Pool as of June 30, 2024 is 2.76%.

Discount Rate: The discount rate used to measure the total pension liability was 6.5% for the December 31, 2023 valuation. The discount rate is in line with the long-term nominal expected return on pension plan investments. The calculation of the net pension liability is a present value calculation of the future net pension payments. These net pension payments assume that contributions from plan members will be made at the current statutory contribution rate and that contributions from employers will be made at the contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Notes to the Financial Statements

Sensitivity of the Net Pension Liability to Changes in the Discount Rate: The following presents the net pension liability of the plan at June 30, 2024 calculated using the discount rate of 6.5%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.5%) or 1-percentage-point higher (7.5%) than the current rate:

Net Pension Liability					
	Current	_			
1% Decrease	Discount Rate	1% Increase			
(5.5%)	(6.5%)	(7.5%)			
\$31,677,769.00	\$17,268,838.00	\$ 5,386,563.00			

Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions: For the year ended June 30, 2025, the University recognized pension expense of \$5,335,076.00. At June 30, 2025, the University reported deferred outflows of resources and deferred inflows of resources related to TSERS from the following sources:

Employer Balances of Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions by Classification:

	Deferred Outflows of Resources		 erred Inflows Resources
Difference Between Actual and Expected Experience	\$ 1,556,222.00		\$ 51,049.00
et Difference Between Projected and Actual Earnings on Pension Plan Investments		2,847,550.00	-
Change in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions		924,806.70	-
Contributions Subsequent to the Measurement Date	3,680,187.3		
Total	\$	9,008,766.01	\$ 51,049.00

The amount reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to TSERS will be recognized as pension expense as follows:

Schedule of the Net Amount of the Employer's Balances of Deferred Outflows of Resources and Deferred Inflows of Resources That will be Recognized in Pension Expense:

Year Ending June 30:	Amount		
2026 2027	\$ 1,787,146.00		
2027 2028 2029	3,868,837.00 (73,643.00) (304,810.30)		
Total	\$ 5,277,529.70		

B. Defined Contribution Plan - The Optional Retirement Program (ORP) is a defined contribution pension plan that provides retirement benefits with options for payments to beneficiaries in the event of the participant's death. Faculty and staff of the University may join the ORP instead of TSERS. The ORP is administered by the UNC System.

Benefits are provided by means of contracts issued and administered by the privately-operated Teachers' Insurance and Annuity Association. Participants' eligibility and contributory requirements are established in General Statute 135-5.1 and may be amended only by the North Carolina General Assembly. Participants are always fully vested in their own contributions to the plan and their investment earnings. Participants are fully vested in the University's contributions and earnings after five years of participating in the ORP.

Participants contribute 6% of compensation and the University contributes 6.84%. For the year ended June 30, 2025, the University had a total payroll of \$33,431,252.23, of which \$6,045,160.96 was covered under ORP. Total employee and employer contributions for pension benefits for the year were \$362,709.66 and \$413,489.01, respectively. The amount of pension expense recognized in the current year related to ORP is equal to the employer contributions.

Note 14 - Other Postemployment Benefits

The University participates in two postemployment benefit plans, the Retiree Health Benefit Fund and the Disability Income Plan of North Carolina, that are administered by the State of North Carolina as pension and other employee benefit trust funds. Each plan's financial information, including all information about the plans' assets, deferred outflows of resources, liabilities, deferred inflows of resources, and fiduciary net position, is included in the State of North Carolina's fiscal year 2024 *Annual Comprehensive Financial Report*. An electronic version of this report is available on the North Carolina Office of the State Controller's website at https://www.ncosc.gov/ or by calling the State Controller's Financial Reporting Section at 919-707-0500.

A. Summary of Significant Accounting Policies and Plan Asset Matters

Basis of Accounting: The financial statements of these plans were prepared using the accrual basis of accounting. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits are recognized when due and payable in accordance with the terms of each plan. For purposes of measuring the net other postemployment benefits (OPEB) liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of each plan, and additions to/deductions from each plans' fiduciary net position have been determined on the same basis as they are reported by the plans.

Methods Used to Value Plan Investments: Pursuant to North Carolina General Statutes, the State Treasurer is the custodian and administrator of the other postemployment benefit funds. The State Treasurer maintains various investment portfolios in its External Investment Pool. The Retiree Health Benefit Fund participates in the External Investment Pool. The Disability Income Plan is invested in the Short-Term Investment Portfolio of the External Investment Pool and the Bond Index External Investment Pool. Detailed descriptions of the

methods and significant assumptions regarding investments of the State Treasurer are provided in the 2024 *Annual Comprehensive Financial Report.*

B. Plan Descriptions

1. Health Benefits

Plan Administration: The State of North Carolina administers the North Carolina State Health Plan for Teachers and State Employees, referred to as the State Health Plan (the Plan), a healthcare plan exclusively for the benefit of employees of the State, the University of North Carolina System, community colleges, and certain other component units. In addition, Local Education Agencies (LEAs), charter schools, and some select local governments that are not part of the State's financial reporting entity also participate. Health benefit programs and premium rates are determined by the State Treasurer upon approval of the Plan Board of Trustees.

The Retiree Health Benefit Fund (RHBF) has been established by Chapter 135-7, Article 1 of the General Statutes as a fund to provide health benefits to retired and disabled employees and their applicable beneficiaries. RHBF is a cost-sharing, multiple-employer, defined benefit healthcare plan, exclusively for the benefit of former employees of the State, the University of North Carolina System, and community colleges. In addition, LEAs, charter schools, and some select local governments that are not part of the State's financial reporting entity also participate.

By statute, RHBF is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System (TSERS). RHBF is supported by a percent of payroll contribution from participating employing units. Each year the percentage is set in legislation, as are the maximum per retiree contributions from RHBF to the Plan. The State Treasurer, with the approval of the Plan Board of Trustees, then sets the employer contributions (subject to the legislative cap) and the premiums to be paid by retirees, as well as the health benefits to be provided through the Plan.

Benefits Provided: Plan benefits received by retired employees and disabled employees from RHBF are OPEB. The healthcare benefits for retired and disabled employees who are not eligible for Medicare are the same as for active employees as described in Note 15. The plan options change when the former employees become eligible for Medicare. The benefits provided include medical and pharmacy coverage for employees and their dependents. Non-Medicare eligible members have two self-funded options administered by the Plan while Medicare members have three options, including one self-funded option and two fully-insured Medicare Advantage/Prescription Drug Plan options. Self-funded medical and pharmacy claims costs are shared between the covered member and the Plan. If the self-funded plan is elected by a Medicare eligible member, the coverage is secondary to Medicare. Fully-insured claims include cost sharing from covered members with the remaining balance paid by the fully-insured carrier.

Those former employees who are eligible to receive medical benefits from RHBF are long-term disability beneficiaries of the Disability Income Plan of North Carolina and retirees of TSERS, the Consolidated Judicial Retirement System (CJRS), the Legislative Retirement System (LRS), the University Employees' Optional Retirement Program (ORP),

and a small number of local governments, with five or more years of contributory membership service in their retirement system prior to disability or retirement, with the following exceptions: for employees first hired on or after October 1, 2006, and members of the North Carolina General Assembly first taking office on or after February 1, 2007, future coverage as retired employees and retired members of the North Carolina General Assembly is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on or after October 1, 2006 and members of the North Carolina General Assembly first taking office on or after February 1, 2007 with 10 but less than 20 years of retirement service credit are eligible for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the Plan's total noncontributory premium. Employees first hired on or after October 1, 2006 and members of the North Carolina General Assembly first taking office on or after February 1, 2007 with five but less than 10 years of retirement service credit are eligible for coverage on a fully contributory basis.

Section 35.21 (c) & (d) of Session Law 2017-57 repealed retiree medical benefits for employees first hired on or after January 1, 2021. The legislation amended Chapter 135, Article 3B of the General Statutes to require that retirees must earn contributory retirement service in the TSERS (or in an allowed local system unit), CJRS, or LRS prior to January 1, 2021, and not withdraw that service, in order to be eligible for retiree medical benefits under the amended law. Consequently, members first hired on and after January 1, 2021 will not be eligible to receive retiree medical benefits.

RHBF's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3B of the General Statutes and may be amended only by the North Carolina General Assembly. RHBF does not provide for automatic post-retirement benefit increases.

Contributions: Contribution rates to RHBF, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the North Carolina General Assembly in the Appropriations Act. The University's contractually-required contribution rate for the year ended June 30, 2025 was 6.99% of covered payroll. The University's contributions to the RHBF were \$1,954,689.53 for the year ended June 30, 2025.

In fiscal year 2023, the Plan transferred \$35 million to RHBF as a result of cost savings to the Plan over a span of six years. For financial reporting purposes, the transfer was recognized as a nonemployer contributing entity contribution. The contribution was allocated among the RHBF employers and recorded as noncapital contributions. For the fiscal year ended June 30, 2025, the University recognized noncapital contributions for RHBF of \$13,074.00.

2. Disability Income

Plan Administration: As discussed in Note 15, short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer defined benefit plan, to the eligible members of TSERS

Notes to the Financial Statements

which includes employees of the State, the University of North Carolina System, community colleges, certain participating component units and LEAs which are not part of the State's reporting entity, and the University Employees' ORP. By statute, DIPNC is administered by the Department of State Treasurer and the Board of Trustees of TSERS.

Benefits Provided: Long-term disability benefits are payable as an OPEB from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, while the employee is disabled and does not meet the TSERS conditions for unreduced service retirement. An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in TSERS or the University Employees' ORP, earned within 96 months prior to becoming disabled or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from TSERS; and (6) the employee must terminate employment as a permanent, full-time employee. A general employee is eligible to receive an unreduced retirement benefit from TSERS after: (1) reaching the age of 65 and completing five years of membership service; (2) reaching the age of 60 and completing 25 years of creditable service; or (3) completing 30 years of creditable service, at any age.

For employees who had five or more years of membership service as of July 31, 2007, during the first 36 months of the long-term disability period, the monthly long-term disability benefit is equal to 65% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one-twelfth of the annual longevity payment and local supplements to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of \$3,900 per month reduced by any primary Social Security disability benefits, by an amount equal to the monthly primary Social Security retirement benefit to which the employee might be entitled should the employee be at least age 62, and by monthly payments for Workers' Compensation to which the participant or beneficiary may be entitled, but the benefits payable shall be no less than \$10 a month. After the first 36 months of the long-term disability, the long-term benefit is calculated in the same manner as described above except the monthly benefit is reduced by an amount equal to a monthly primary Social Security disability benefit to which the participant or beneficiary might be entitled had Social Security disability benefits been awarded. When an employee qualifies for an unreduced service retirement allowance from TSERS, the benefits payable from DIPNC will cease, and the employee will commence retirement under TSERS or the University Employees' ORP.

For employees who had less than five years of membership service as of July 31, 2007, and meet the requirements for long-term disability on or after August 1, 2007, benefits are calculated in the same manner as described above except

that after the first 36 months of the long-term disability, no further long-term disability benefits are payable unless the employee has been approved and is in receipt of primary Social Security disability benefits.

Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The plan does not provide for automatic post-retirement benefit increases.

Contributions: Disability income benefits are funded by actuarially determined employer contributions that are established in the Appropriations Act by the North Carolina General Assembly and coincide with the State's fiscal year. The University's contractually-required contribution rate for the year ended June 30, 2025 was 0.13% of covered payroll. The University's contributions to DIPNC were \$36,353.31 for the year ended June 30, 2025.

C. Net OPEB Liability (Asset)

Retiree Health Benefit Fund: At June 30, 2025, the University reported a liability of \$42,970,843.00 for its proportionate share of the collective net OPEB liability for RHBF. The net OPEB liability was measured as of June 30, 2024. The total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2023, and update procedures were used to roll forward the total OPEB liability to June 30, 2024. The University's proportion of the net OPEB liability was based on a projection of the present value of future salaries for the University relative to the projected present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2024, the University's proportion was 0.12634%, which was an increase of 0.00345 from its proportion measured as of June 30, 2023, which was 0.12289%.

Disability Income Plan of North Carolina: At June 30, 2025, the University reported an asset of \$42,053.00 for its proportionate share of the collective net OPEB asset for DIPNC. The net OPEB asset was measured as of June 30, 2024. The total OPEB liability used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2023, and update procedures were used to roll forward the total OPEB liability to June 30, 2024. The University's proportion of the net OPEB asset was based on a projection of the present value of future salaries for the University relative to the projected present value of future salaries for all participating employers, actuarially-determined. As of June 30, 2024, the University's proportion was 0.12772%, which was an increase of 0.00404 from its proportion measured as of June 30, 2023, which was 0.12368%.

Actuarial Assumptions: The total OPEB liabilities for RHBF and DIPNC were determined by actuarial valuations as of December 31, 2023, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified. The total OPEB liabilities were then rolled forward to June 30, 2024 utilizing update procedures incorporating the actuarial assumptions.

	Retiree Health Benefit Fund	Disability Income Plan of N.C.
Valuation Date	12/31/2023	12/31/2023
Inflation	2.5%	2.5%
Salary Increases*	3.25% - 8.05%	3.25% - 8.05%
Investment Rate of Return**	6.5%	3.0%
Healthcare Cost Trend Rate - Medical***	6.5% grading down to 5% by 2030	N/A
Healthcare Cost Trend Rate - Prescription Drug***	10% grading down to 5% by 2033	N/A
Healthcare Cost Trend Rate - Prescription Drug Rebates***	7% through 2030 grading down to 5% by 2033	N/A
Healthcare Cost Trend Rate - Medicare Advantage***	Premium adjustments for IRA impact through 2027, 6.17% in 2028 down to 5% by 2034	N/A
Healthcare Cost Trend Rate - Administrative***	3.0%	N/A

^{*} Salary increases include 3.25% inflation and productivity factor.

N/A - Not Applicable

The OPEB plans currently use mortality tables that vary by age, gender, employee group (i.e., teacher, other educational employee, general employee, or law enforcement officer) and health status (i.e., disabled or not disabled). The current mortality rates are based on published tables and studies that cover significant portions of the U.S. public plan population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. DIPNC is primarily invested in the Bond Index Investment Pool as of June 30, 2024.

Best estimates of real rates of return for each major asset class included in RHBF's target asset allocation as of June 30, 2024 (the measurement date) are summarized in the following table:

^{**} Investment rate of return is net of OPEB plan investment expense, including inflation.

^{***} Disability Income Plan of NC eliminated employer reimbursements from the Plan (which included State Health Plan premiums) effective July 1, 2019.

Asset Class	Long-Term Expected Real Rate of Return
Fixed Income	2.4%
Global Equity	6.9%
Real Estate	6.0%
Alternatives	8.6%
Opportunistic Fixed Income	5.3%
Inflation Sensitive	4.3%

The information in the preceding table is based on 30-year expectations developed with an investment consulting firm. The long-term nominal rates of return underlying the real rates of return are arithmetic annual figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.38%. Return projections do not include any excess return expectations over benchmark averages for public markets. All rates of return and inflation are annual amounts. The long-term expected real rate of return for the Bond Index Investment Pool as of June 30, 2024 is 2.76%.

Actuarial valuations of the plans involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. The results of the valuations fluctuate from year to year as actual experience differs from assumptions. This includes demographic experiences (i.e., mortality and retirement) that differ from expected. This also includes financial experiences (i.e., member medical costs and contributions) that vary from expected trends. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial assumptions used for RHBF are consistent with those used to value the pension benefits of TSERS where appropriate. These assumptions are based on the most recent pension valuations available. The discount rate used for RHBF reflects a pay-as-you-go approach.

Projections of benefits for financial reporting purposes of the plans are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The RHBF is funded solely by employer contributions and benefits are dependent on membership requirements.

The actuarial methods and assumptions used for DIPNC include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The actuarial assumptions used in the December 31, 2023 valuations were generally based on the results of an actuarial experience study prepared as of December 31, 2019, as amended for updates to certain assumptions (such as medical claims and medical trend rate assumptions) implemented based on annual reviews that have occurred since that experience study.

Discount Rate: The discount rate used to measure the total OPEB liability for RHBF was 3.93% at June 30, 2024 compared to 3.65% at June 30, 2023. The projection of cash flow used to determine the discount rate assumed that contributions from employers would be made at

Notes to the Financial Statements

the current statutorily determined contribution rate. Based on the above assumptions, the plan's fiduciary net position was not projected to be available to make projected future benefit payments to current plan members. As a result, a municipal bond rate of 3.93% was used as the discount rate used to measure the total OPEB liability. The 3.93% rate is based on the Bond Buyer 20-year General Obligation Index as of June 30, 2024.

The discount rate used to measure the total OPEB liability for DIPNC was 3.00% at June 30, 2024 and at June 30, 2023. The projection of cash flow used to determine the discount rate assumed that contributions from plan members would be made at the current contribution rate and that contributions from employers would be made at statutorily required rates, actuarially determined. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments to the current plan members.

Sensitivity of the Net OPEB Liability (Asset) to Changes in the Discount Rate: The following presents the University's proportionate share of the net OPEB liability (asset) of the plans, as well as what each plans' net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

	Net OPEB Liability (Asset)						
1% Decrease (2.93%)				Current Discount Rate (3.93%)		1% Increase (4.93%)	
RHBF	\$5	1,124,970.00	\$42	2,970,843.00	\$36	6,454,986.00	
1% Decrease (2.00%)		Di	Current scount Rate (3.00%)	1	% Increase (4.00%)		
DIPNO	\$	(37,497.00)	\$	(42,053.00)	\$	(46,841.00)	

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the plans, as well as what the plans' net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	Net OPEB Liability					
		Cui	rent Healthcare			
	1% Decrease	Co	ost Trend Rates		1% Increase	
	(Medical - 4% - 5.5%,	(Med	dical - 5% - 6.5%,	(Med	dical - 6% - 7.5%,	
	Pharmacy - 4% - 9%, Pharmacy - 5% - 10%, Pharmacy - 6% - 11%				macy - 6% - 11%,	
	Pharmacy Rebate - 4% - 6%, Pharmacy Rebate - 5% - 7%, Pharmacy Rebate - 6%				cy Rebate - 6% - 8%,	
	Med. Advantage - 4% - 5.17%,	4% - 5.17%, Med. Advantage - 5% - 6.17%, Med. Advantage - 6% - 7.17%				
	Administrative - 2%)	Adr	ninistrative - 3%)	Adn	ninistrative - 4%)	
RHBF	\$ 35,469,893.00	\$	42,970,843.00	\$	52,684,633.00	

The sensitivity to changes in the healthcare cost trend rates is not applicable for DIPNC.

OPEB Expense: For the fiscal year ended June 30, 2025, the University recognized OPEB expense as follows:

OPEB Plan	Amount
RHBF	\$2,167,069.00
DIPNC	23,650.00
Total OPEB Expense	\$2,190,719.00

Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB: At June 30, 2025, the University reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Employer Balances of Deferred Outflows of Resources Related to OPEB by Classification:

	RHBF	DIPNC	Total
Differences Between Actual and Expected Experience	\$ 350,237.00	\$ 16,954.00	\$ 367,191.00
Changes of Assumptions	10,349,133.00	627.00	10,349,760.00
Net Difference Between Projected and Actual Earnings on OPEB Plan Investments	184,137.00	33,014.00	217,151.00
Change in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions	2,729,275.47	2,226.69	2,731,502.16
Contributions Subsequent to the Measurement Date	1,954,689.53	36,353.31	1,991,042.84
Total	\$ 15,567,472.00	\$ 89,175.00	\$ 15,656,647.00

Employer Balances of Deferred Inflows of Resources Related to OPEB by Classification:

	RHBF	DIPNC	Total	
Differences Between Actual and Expected Experience	\$ -	\$ 48,370.00	\$ 48,370.00	
Changes of Assumptions	5,602,520.00	19,592.00	5,622,112.00	
Change in Proportion and Differences Between Employer's Contributions and Proportionate Share of Contributions	200,908.00	87.00	200,995.00	
Total	\$5,803,428.00	\$ 68,049.00	\$5,871,477.00	

Amounts reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability related to RHBF and an increase of the net OPEB asset related to DIPNC in the fiscal year ending June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized as OPEB expense as follows:

Schedule of the Net Amount of the Employer's Balances of Deferred Outflows of Resources and Deferred Inflows of Resources That will be Recognized in OPEB Expense:

Year Ending June 30:	RHBF	DIPNC
2026	\$ 705,652.00	\$ (15,586.00)
2027 2028	1,677,303.00 3,174,765.00	(10,703.00) 6,149.00
2029	2,251,634.47	2,979.00
2030		1,933.69
Total	\$ 7,809,354.47	\$ (15,227.31)

Note 15 - Risk Management

The University is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These exposures to loss are handled via a combination of methods, including participation in state-administered insurance programs, purchase of commercial insurance, and self-retention of certain risks. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

A. Employee Benefit Plans

1. State Health Plan

University employees are provided comprehensive major medical care benefits. Coverage is funded by contributions to the State Health Plan (Plan), a discretely presented component unit of the State of North Carolina. The Plan is funded by employer and employee contributions. The Plan has contracted with third parties to process claims. See Note 14, Other Postemployment Benefits, for additional information regarding retiree health benefits.

2. Death Benefit Plan of North Carolina

Term life insurance (death benefits) of \$25,000 to \$50,000 is provided to eligible workers who enroll in the Teachers' and State Employees' Retirement System. This Death Benefit Plan is administered by the State Treasurer and funded via employer contributions. The employer contribution rate was 0.13% for the current fiscal year.

3. Disability Income Plan

Short-term and long-term disability benefits are provided to University employees through the Disability Income Plan of North Carolina (DIPNC), part of the State's Pension and Other Employee Benefit Trust Funds. Short-term benefits are paid by the University for up to twelve months. The Board of Trustees of the DIPNC may extend the short-term disability benefits for up to an additional twelve months. During the extended period of short-term disability benefits, payments are made directly by the DIPNC to the beneficiary. As discussed in Note 14, long-term disability benefits are payable as other

postemployment benefits from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled.

B. Other Risk Management and Insurance Activities

1. Automobile, Fire, and Other Property Losses

All state-owned vehicles are covered by liability insurance through a private insurance company and handled by the Office of State Fire Marshal within the North Carolina Department of Insurance. The liability limits for losses are \$1,000,000 per claim and \$10,000,000 per occurrence. The University pays premiums to the Office of State Fire Marshal for the coverage.

The University is required by UNC Policy 1300.12 – Policy on Insurance Coverage to maintain all risk coverage on all state-owned buildings and contents through the State Property Fire Insurance Fund (Fund), an internal service fund of the State. Fire and lightning coverage is provided at no cost to the University for operations supported by the State's General Fund. Other operations not supported by the State's General Fund are charged for the fire and lightning coverage. Coverage for all remaining risks for all buildings is charged to the University. Losses covered by the Fund are subject to a \$5,000 per occurrence deductible.

2. Public Officers' and Employees' Liability Insurance

The risk of tort claims of up to \$1,000,000 per claimant is retained under the authority of the State Tort Claims Act. In addition, the State provides excess public officers' and employees' liability insurance up to \$2,000,000 per claim and \$5,000,000 in the aggregate per fiscal year via contract with private insurance companies. The University pays the premium, based on a composite rate, directly to the private insurer.

3. Employee Dishonesty and Computer Fraud

The University is protected for losses from employee dishonesty and computer fraud. This coverage is with a private insurance company and is handled by the North Carolina Department of Insurance. Universities are charged a premium by the private insurance company. Coverage limit is \$5,000,000 per occurrence. The private insurance company pays 90% of each loss less a \$100,000 deductible.

4. Statewide Workers' Compensation Program

The North Carolina Workers' Compensation Program provides benefits to workers injured on the job. All employees of the State and its component units are included in the program. When an employee is injured, the University's primary responsibility is to arrange for and provide the necessary treatment for work related injury. The University is responsible for paying medical benefits and compensation in accordance with the North Carolina Workers' Compensation Act. The University retains the risk for workers' compensation.

Additional details on the state-administered risk management programs are disclosed in the State's *Annual Comprehensive Financial Report*, issued by the Office of the State Controller.

5. Other Insurance Held by the University

The University purchased other authorized coverage from private insurance companies through the North Carolina Department of Insurance and State's Agent of Record. Examples of insurance policies purchased include, but not limited to: fine arts, boiler, machinery, pharmacist professional liability, aviation, boat, and music related equipment.

Note 16 - Commitments and Contingencies

- **A.** Commitments The University has established an encumbrance system to track its outstanding commitments on construction projects. Outstanding commitments on construction contracts were \$86,147,405.22 at June 30, 2025.
- **B.** Pending Litigation and Claims The University is a party to litigation and claims in the ordinary course of its operations. Since it is not possible to predict the ultimate outcome of these matters, no provision for any liability has been made in the financial statements. University management is of the opinion that the liability, if any, for any of these matters will not have a material adverse effect on the financial position of the University.

Note 17 - Blended Component Unit

Condensed combining information for the University's blended component unit for the year ended June 30, 2025, is presented as follows:

Condensed Statement of Net Position June 30, 2025

	University	ECSU Foundation	Eliminations	Total
ASSETS				
Current Assets	\$ 41,642,848.63	\$ 4,162,999	\$ -	\$ 45,805,847.63
Capital Assets, Net	227,659,255.42	7,224,843	-	234,884,098.42
Other Noncurrent Assets	41,698,956.10	11,152,182		52,851,138.10
Total Assets	311,001,060.15	22,540,024		333,541,084.15
TOTAL DEFERRED OUTFLOWS OF RESOURCES	25,345,379.78			25,345,379.78
LIABILITIES				
Current Liabilities	21,258,660.86	482,379	-	21,741,039.86
Long-Term Liabilities, Net	83,768,027.04	17,779,317	-	101,547,344.04
Other Noncurrent Liabilities	487,345.93			487,345.93
Total Liabilities	105,514,033.83	18,261,696		123,775,729.83
TOTAL DEFERRED INFLOWS OF RESOURCES	5,922,526.03	28,763		5,951,289.03
NET POSITION				
Net Investment in Capital Assets	191,050,789.99	(1,768,953)	-	189,281,836.99
Restricted - Nonexpendable	9,597,822.13	5,934,291	-	15,532,113.13
Restricted - Expendable	26,670,655.67	3,902,053	-	30,572,708.67
Unrestricted	(2,409,387.72)	(3,817,826)		(6,227,213.72)
Total Net Position	\$ 224,909,880.07	\$ 4,249,565	\$ -	\$ 229,159,445.07

Condensed Statement of Revenues, Expenses, and Changes in Net Position For the Fiscal Year Ended June 30, 2025

	University	ECSU Foundation	Eliminations	Total
OPERATING REVENUES				
Student Tuition and Fees, Net	\$ 2,893,292.77	\$ -	\$ -	\$ 2,893,292.77
Sales and Services, Net	10,713,438.24	1,169,180	-	11,882,618.24
Contributions		1,009,116	(1,009,116)	-
Donated Facilities and Services		226,148	(226,148)	-
Other Operating Revenue	1,057,329.71	20,532	(20,532)	1,057,329.71
Total Operating Revenues	14,664,060.72	2,424,976	(1,255,796)	15,833,240.72
OPERATING EXPENSES				
Operating Expenses	93,035,173.30	1,870,748	(226,148)	94,679,773.30
Depreciation/Amortization	5,274,218.70	218,772		5,492,990.70
Total Operating Expenses	98,309,392.00	2,089,520	(226,148)	100,172,764.00
Operating Income (Loss)	(83,645,331.28)	335,456	(1,029,648)	(84,339,523.28)
NONOPERATING REVENUES (EXPENSES)				
State Appropriations	50,771,671.25	-	-	50,771,671.25
Student Financial Aid	9,419,272.05	-	-	9,419,272.05
Federal Aid - COVID 19	1,864,580.62	-	-	1,864,580.62
Noncapital Contributions	15,121,899.71	81,000	1,009,116	16,212,015.39
Investment Income, Net	5,632,647.00	1,322,141	-	6,954,788.00
Interest and Fees on Debt	(1,379,986.87)	(417,105)	-	(1,797,091.87)
Other Nonoperating Expenses	(1,040,946.40)	(105,990)	20,532	(1,126,404.40)
Net Nonoperating Revenues	80,389,137.36	880,046	1,029,648	82,298,831.04
Capital Contributions	64,203,628.67	-	-	64,203,628.67
Additions to Endowments	<u> </u>	257,978		257,978.32
Total Other Revenues	64,203,628.67	257,978		64,461,606.99
Increase in Net Position	60,947,434.75	1,473,480	-	62,420,914.75
NET POSITION				
Net Position, July 1, 2024 (as Restated)	163,962,445.32	2,776,085		166,738,530.32
Net Position, June 30, 2025	\$ 224,909,880.07	\$ 4,249,565		\$ 229,159,445.07

Condensed Statement of Cash Flows For the Fiscal Year Ended June 30, 2025

	 University	ECSU Foundation			Total		
Net Cash Provided (Used) by Operating Activities Total Cash Provided by Noncapital Financing Activities Net Cash Provided (Used) by Capital Financing and Related Financing Activities Net Cash Provided by Investing Activities	\$ (75,867,466.63) 77,814,687.16 3,307,651.53 1,186,434.21	\$	529,868 338,978 (926,224) 267,936	\$	(75,337,598.63) 78,153,665.16 2,381,427.53 1,454,370.21		
Net Increase in Cash and Cash Equivalents	6,441,306.27		210,558		6,651,864.27		
Cash and Cash Equivalents, July 1, 2024	42,081,537.01		5,066,499		47,148,036.01		
Cash and Cash Equivalents, June 30, 2025	\$ 48,522,843.28	\$	5,277,057	\$	53,799,900.28		

Note 18 - Changes in Financial Accounting and Reporting

For the fiscal year ended June 30, 2025, the University implemented the following pronouncements issued by the Governmental Accounting Standards Board (GASB):

GASB Statement No. 101, Compensated Absences

GASB Statement No. 102, Certain Risk Disclosures

Notes to the Financial Statements

GASB Statement No. 101 updates the recognition, measurement, and disclosure requirements for compensated absences. This Statement supersedes GASB Statement No. 16, *Accounting for Compensated Absences*, which was issued in 1992, and aims to better meet the information needs of financial statement users by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The unified recognition and measurement model in this Statement will result in a liability for compensated absences that more appropriately reflects when a government incurs an obligation. In addition, the model can be applied consistently to any type of compensated absence and will eliminate potential comparability issues between governments that offer different types of leave. Lastly, the model also will result in a more robust estimate of the amount of compensated absences that a government will pay or settle, which will enhance the relevance and reliability of information about the liability for compensated absences.

GASB Statement No. 102 improves financial reporting by providing users of financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. This Statement defines a *concentration* as a lack of diversity related to an aspect of a significant inflow of resources or outflow of resources. A *constraint* is a limitation imposed on a government by an external party or by formal action of the government's highest level of decision-making authority. The disclosures will provide users with timely information regarding certain concentrations or constraints and related events that have occurred or have begun to occur that make a government vulnerable to a substantial impact.

Note 19 - Net Position Restatements

As of July 1, 2024, net position as previously reported was restated as follows:

	Amount
July 1, 2024 Net Position as Previously Reported Restatements:	\$ 164,538,367.65
Restatement of Compensated Absences due to Implementation	
of GASB Statement No. 101	403,723.00
Restatement of Construction in Progress for Dining Equipment	
that was Expensed in Fiscal Year 2024	766,669.00
Restatement of Capital Assets, Depreciable for Aircraft	
that was Expensed in Fiscal Year 2024	1,029,770.67
July 1, 2024 Net Position as Restated	\$ 166,738,530.32

In fiscal year 2024, the University incorrectly reported \$766,669.00 of expenses that should have reported as construction in progress (CIP). This resulted in a restatement of the fiscal year 2025 beginning balance for nondepreciable capital assets in relation to CIP. In fiscal year 2024 nondepreciable capital assets was understated by \$766,669.00 and supplies and services was overstated by \$766,669.00.

In fiscal year 2025, the University capitalized machinery and equipment that should have been capitalized in fiscal year 2024. This resulted in a restatement of the fiscal year 2025 beginning balance for depreciable capital assets in relation to machinery and equipment. In fiscal year 2024 depreciable capital assets was understated by \$1,029,770.67, supplies and services was overstated by \$1,065,280.00, and depreciation expense was understated by \$35,509.33.



Required Supplementary Information

Elizabeth City State University Required Supplementary Information Schedule of the Proportionate Share of the Net Pension Liability Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan Last Ten Fiscal Years*

Exhibit B-1

Teachers' and State Employees' Retirement System	2025	2024	2023	2022	2021
Proportionate Share Percentage of Collective Net Pension Liability	0.11655%	0.10967%	0.10410%	0.10332%	0.10152%
Proportionate Share of TSERS Collective Net Pension Liability	\$ 17,268,838.00	\$ 18,284,164.00	\$ 15,450,770.00	\$ 4,838,063.00	\$ 12,265,643.00
Covered Payroll	\$ 20,344,642.40	\$ 19,561,674.21	\$ 17,612,289.78	\$ 17,111,383.76	\$ 16,237,203.76
Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	84.88%	93.47%	87.73%	28.27%	75.54%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	85.35%	82.97%	84.14%	94.86%	85.98%
	2020	2019	2018	2017	2016
Proportionate Share Percentage of Collective Net Pension Liability	2020 0.10219%	2019 0.09999%	2018 0.09936%	2017 0.10760%	2016 0.11752%
Collective Net Pension Liability Proportionate Share of TSERS	0.10219%	0.09999%	0.09936%	0.10760%	0.11752%
Collective Net Pension Liability Proportionate Share of TSERS Collective Net Pension Liability	0.10219%	0.09999%	0.09936% \$ 7,883,661.00	0.10760%	0.11752%

Note: Information is presented for all years that were measured in accordance with the requirements of GASB Statement No. 68, Accounting and Financial Reporting for Pensions - An Amendment of GASB Statement No. 27, as amended.

 $^{^{\}star}$ The amounts presented for each fiscal year were determined as of the prior fiscal year ended June 30.

Elizabeth City State University Required Supplementary Information Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan Last Ten Fiscal Years

Exhibit B-2

Teachers' and State Employees' Retirement System	2025	2024	2023	2022	2021	
Contractually Required Contribution	\$ 3,680,187.31	\$ 3,588,794.92	\$ 3,399,818.98	\$ 2,884,893.07	\$ 2,529,062.52	
Contributions in Relation to the Contractually Determined Contribution	3,680,187.31	3,588,794.92	3,399,818.98	2,884,893.07	2,529,062.52	
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -	
Covered Payroll	\$21,918,923.84	\$20,344,642.40	\$19,561,674.21	\$17,612,289.78	\$17,111,383.76	
Contributions as a Percentage of Covered Payroll	16.79%	17.64%	17.38%	16.38%	14.78%	
	2020	2019	2018	2017	2016	
Contractually Required Contribution	\$ 2,105,965.33	\$ 2,147,461.87	\$ 1,795,835.98	\$ 1,640,228.59	\$ 1,559,432.84	
Contributions in Relation to the Contractually Determined Contribution	2,105,965.33	0 4 47 464 07	1 705 025 00	1 040 000 50	1 550 420 04	
Contractually Determined Contribution	2,105,965.33	2,147,461.87	1,795,835.98	1,640,228.59	1,559,432.84	
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -	
•		\$ - \$17,473,245.45			\$ - \$17,042,981.80	

Note: Changes of benefit terms, methods, and assumptions are presented in the Notes to Required Supplementary Information (RSI) schedule following the pension RSI tables.

Elizabeth City State University Notes to Required Supplementary Information Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit Pension Plan For the Fiscal Year Ended June 30, 2025

Changes of Benefit Terms:

Cost of Living Increase

Teachers' and State Employees'	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	
Retirement System	N/A	N/A	N/A	N/A	N/A	N/A	1.00%	N/A	N/A	N/A	

Beginning in fiscal year 2015, with the implementation of GASB Statement No. 68, the above table reflects Cost of Living Adjustments (COLA) in the period of the legislative session or Board of Trustees meeting when it was passed. The COLA is effective as of July 1 of that period and the fiscal year end plan liability is affected at June 30 of that year because the COLA is included in the actuarial assumptions used to calculate the plan net pension liability.

Effective July 1, 2017, the definition of law enforcement officer related to TSERS members was changed by the General Assembly to include Probation/Parole officers for retirement benefit purposes. The change includes officers with respect to service rendered on or after July 1, 2017, and provides for unreduced retirement at age 55 with five years of service as a law enforcement officer or reduced retirement at age 50 with 15 years of service as a law enforcement officer.

Effective July 1, 2017, retirees and beneficiaries of deceased retirees receiving benefits from the TSERS as of July 1, 2016, received a 1% cost-of-living adjustment. Retirees and beneficiaries of retirees with retirement effective dates between July 1, 2016 and before June 30, 2017 received a prorated amount. These benefit enhancements reflect legislation enacted by the North Carolina General Assembly.

In December 2021 for the fiscal year ended June 30, 2022, retirees and beneficiaries of deceased retirees receiving benefits from the TSERS as of September 1, 2021, received a one-time cost-of-living supplement payment, equal to 2% of the beneficiary's annual retirement allowance.

Benefit recipients of the TSERS received a one-time benefit supplement payment equal to 4% of the member's annual benefit amount, paid in October 2022, as granted by the North Carolina General Assembly for the fiscal year ended June 30, 2023. The one-time supplement does not change the ongoing monthly benefits, and absent additional action by governing authorities, the payments will not recur in future years.

Benefit recipients of the TSERS will receive a one-time benefit supplement payment equal to 4% of the member's annual benefit amount, paid in November 2023, as granted by the North Carolina General Assembly for the fiscal year ended June 30, 2024. The one-time supplement does not change the ongoing monthly benefits, and absent additional action by governing authorities, the payments will not recur in future years.

Effective January 1, 2024, new employees hired by UNC Health Care or by certain components of East Carolina University, who were not actively contributing to TSERS immediately before they were hired by those entities, are not eligible to join TSERS.

Methods and Assumptions Used in Calculations of Actuarially Determined Contributions: An actuarial valuation is performed for each year for the plan. The actuarially determined contribution rates in the Schedule of University Contributions are calculated by the actuary as a projection of the required employer contribution for the fiscal year beginning 18 months following the date of the valuation results. See Note 13 for more information on the specific assumptions for the plan. The actuarially determined contributions for those items with covered payroll were determined using the actuarially determined contribution rate from the actuary and covered payroll as adjusted for timing differences and other factors such as differences in employee class. Other actuarially determined contributions are disclosed in the schedule as expressed by the actuary in reports to the plans.

Changes of Assumptions: In January 2021, the actuarial assumptions for the TSERS were updated to more closely reflect actual experience.

In 2020, the North Carolina Retirement Systems' consulting actuaries performed the quinquennial investigation of the TSERS actual demographic and economic experience (known as the "Experience Review"). The Experience Review provides the basis for selecting the actuarial assumptions and methods used to determine plan liabilities and funding requirements. The most recent experience review examined the TSERS experience during the period between January 1, 2015, and December 31, 2019. Based on the findings, the Boards of Trustees of the TSERS adopted a number of new actuarial assumptions and methods. The most notable changes to the assumptions include updates to the mortality tables and mortality improvements. These assumptions were adjusted to be based on the Pub-2010 mortality tables reflecting the mortality projection scale MP-2019, released by the Society of Actuaries in 2019. In addition, the assumed rates of retirement, salary increases, and rates of termination from active employment were updated to more closely reflect actual experience.

The discount rate for the TSERS was lowered from 7.00% to 6.50% effective for the December 31, 2020 valuation, with the resulting effect on minimum actuarially determined employer contribution rates (or amounts) to be gradually recognized over a five-year period beginning July 1, 2022.

 $The Notes to \ Required \ Supplementary Information \ reflect information \ included \ in the \ State of \ North \ Carolina's \ 2024 \ \textit{Annual Comprehensive Financial Report}.$

N/A - Not Applicable

Elizabeth City State University Required Supplementary Information Schedule of the Proportionate Share of the Net OPEB Liability or Asset Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans Last Nine Fiscal Years*

Exhibit B-3 Page 1 of 2

Retiree Health Benefit Fund	2025	2024	2023	2022	2021
Proportionate Share Percentage of Collective Net OPEB Liability	0.12634%	0.12289%	0.11777%	0.11933%	0.11521%
Proportionate Share of Collective Net OPEB Liability	\$ 42,970,843.00	\$ 32,746,063.00	\$ 27,967,544.00	\$ 36,891,599.00	\$ 31,959,258.00
Covered Payroll	\$ 25,779,853.15	\$ 23,840,256.53	\$ 22,054,712.70	\$ 21,861,965.03	\$ 19,928,306.59
Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	166.68%	137.36%	126.81%	168.75%	160.37%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	9.79%	10.73%	10.58%	7.72%	6.92%
	2020	2019	2018	2017	
Proportionate Share Percentage of Collective Net OPEB Liability	0.11263%	0.11280%	0.11004%	0.12727%	
Proportionate Share of Collective Net OPEB Liability	\$ 35,634,493.00	\$ 32,134,939.00	\$ 36,078,513.00	\$ 55,366,776.00	
Covered Payroll	\$ 22,369,698.53	\$ 21,069,983.47	\$ 21,080,508.05	\$ 21,561,500.56	
Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	159.30%	152.52%	171.15%	256.79%	
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	4.40%	4.40%	3.52%	2.41%	

Elizabeth City State University Required Supplementary Information Schedule of the Proportionate Share of the Net OPEB Liability or Asset Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans Last Nine Fiscal Years*

Exhibit B-3 Page 2 of 2

Disability Income Plan of North Carolina	2025	2024	2023	2022	2021
Proportionate Share Percentage of Collective Net OPEB Liability (Asset)	0.12772%	0.12368%	0.11989%	0.11834%	0.11798%
Proportionate Share of Collective Net OPEB Liability (Asset)	\$ (42,053.00)	\$ 32,894.00	\$ 35,665.00	\$ (19,330.00)	\$ (58,039.00)
Covered Payroll	\$ 25,779,853.15	\$ 23,840,256.53	\$ 22,054,712.70	\$ 21,861,965.03	\$ 19,928,306.59
Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of Covered Payroll	0.16%	0.14%	0.16%	0.09%	0.29%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	114.99%	90.61%	90.34%	105.18%	115.57%
	2020	2019	2018	2017	
Proportionate Share Percentage of Collective Net OPEB Liability (Asset)	0.11665%	0.11644%	0.11670%	0.11855%	
Proportionate Share of Collective Net OPEB Liability (Asset)	\$ (50,334.00)	\$ (35,370.00)	\$ (71,327.00)	\$ (73,620.00)	
Covered Payroll	\$ 22,369,698.53	\$ 21,069,983.47	\$ 21,080,508.05	\$ 21,561,500.56	
Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of Covered Payroll	0.23%	0.17%	0.34%	0.34%	
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	113.00%	108.47%	116.23%	116.06%	

Note: Information is presented for all years that were measured in accordance with the requirements of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, as amended.

^{*} The amounts presented for each fiscal year were determined as of the prior fiscal year ended June 30.

Elizabeth City State University Required Supplementary Information Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans Last Ten Fiscal Years

Exhibit B-4 Page 1 of 2

Retiree Health Benefit Fund		2025	2024	 2023	2022	2021
Contractually Required Contribution	\$	1,954,689.53	\$ 1,840,682.00	\$ 1,642,593.67	\$ 1,387,241.00	\$ 1,460,379.00
Contributions in Relation to the Contractually Determined Contribution		1,954,689.53	 1,840,682.00	 1,642,593.67	 1,387,241.00	 1,460,379.00
Contribution Deficiency (Excess)	\$	-	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$	27,964,084.80	\$ 25,779,853.15	\$ 23,840,256.53	\$ 22,054,712.70	\$ 21,861,965.03
Contributions as a Percentage of Covered Payroll		6.99%	7.14%	6.89%	6.29%	6.68%
		2020	 2019	 2018	 2017	2016
Contractually Required Contribution	\$	2020 1,289,361.00	\$ 2019 1,402,580.10	\$ 2018 1,274,734.00	\$ 2017 1,224,777.52	\$ 2016 1,207,444.13
Contractually Required Contribution Contributions in Relation to the Contractually Determined Contribution	\$		\$ 	\$ 	\$ 	\$
Contributions in Relation to the	\$	1,289,361.00	\$ 1,402,580.10	\$ 1,274,734.00	\$ 1,224,777.52	\$ 1,207,444.13
Contributions in Relation to the Contractually Determined Contribution	\$ \$	1,289,361.00	\$ 1,402,580.10	\$ 1,274,734.00	\$ 1,224,777.52	\$ 1,207,444.13

Elizabeth City State University Required Supplementary Information Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans Last Ten Fiscal Years

Exhibit B-4 Page 2 of 2

Disability Income Plan of North Carolina	 2025	 2024	 2023	 2022	 2021
Contractually Required Contribution	\$ 36,353.31	\$ 28,357.84	\$ 23,840.26	\$ 19,849.00	\$ 19,676.00
Contributions in Relation to the Contractually Determined Contribution	 36,353.31	28,357.84	23,840.26	19,849.00	 19,676.00
Contribution Deficiency (Excess)	\$ 	\$ -	\$ 	\$ -	\$ -
Covered Payroll	\$ 27,964,084.80	\$ 25,779,853.15	\$ 23,840,256.53	\$ 22,054,712.70	\$ 21,861,965.03
Contributions as a Percentage of Covered Payroll	0.13%	0.11%	0.10%	0.09%	0.09%
	 2020	2019	 2018	2017	 2016
Contractually Required Contribution	\$ 19,928.00	\$ 31,317.58	\$ 29,498.00	\$ 80,105.93	\$ 88,402.16
Contributions in Relation to the Contractually Determined Contribution	 19,928.00	 31,317.58	 29,498.00	 80,105.93	 88,402.16
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Covered Payroll	\$ 19,928,306.59	\$ 22,369,698.53	\$ 21,069,983.47	\$ 21,080,508.05	\$ 21,561,500.56

Note: Changes of benefit terms, methods, and assumptions are presented in the Notes to Required Supplementary Information (RSI) schedule following the OPEB RSI tables.

Elizabeth City State University Notes to Required Supplementary Information Schedule of University Contributions Cost-Sharing, Multiple-Employer, Defined Benefit OPEB Plans For the Fiscal Year Ended June 30, 2025

Changes of Benefit Terms: Effective January 1, 2016, benefit terms related to copays, out-of-pocket maximums, and deductibles were changed for three of five options of the Retiree Health Benefit Fund (RHBF). Most of the changes were an increase in the amount from the previous year.

Effective January 1, 2017, benefit terms related to copays, coinsurance maximums, out-of-pocket maximums, and deductibles were changed for two of five options of the RHBF. Most of the changes were an increase in the amount from the previous year.

Effective January 1, 2019, benefit terms related to copays, out-of-pocket maximums, and deductibles were changed for one of four options of the RHBF. Out-of-pocket maximums increased while certain specialist copays decreased related to option benefits.

Effective January 1, 2020, benefit terms related to copays, out-of-pocket maximums, and deductibles were changed for the 70/30 PPO option of the RHBF. Only the copays were adjusted for 80/20 PPO option of the RHBF.

Effective January 1, 2021, members first hired on and after January 1, 2021 will not be eligible to receive retiree medical benefits.

Effective January 1, 2022, the structure of employer contributions to the RHBF was altered by legislation. Previously, non-Medicare-eligible retirees had the same employer contribution rate as active employees. As a result of the legislative change, non-Medicare-eligible retirees have the same employer contribution rate as Medicare-eligible retirees.

Effective April 1, 2024, coverage of GLP-1 prescriptions for obesity management (GLP-1-AOM) was terminated.

Beginning with the Disability Income Plan of North Carolina (DIPNC) actuarial valuation as of December 31, 2017, the valuation included a liability for the State's potential reimbursement of costs incurred by employers for income benefits and health insurance premiums during the second six months of the first year of employee's short-term disability benefit period. The reimbursement from DIPNC was eliminated for disabilities occurring on or after July 1, 2019 and no further reimbursements may be issued.

Method and Assumptions Used in Calculations of Actuarially Determined Contributions: An actuarial valuation is performed for each plan each year. The actuarially determined contribution rates in the Schedule of University Contributions are calculated by the actuary as a projection of the required employer contribution for the fiscal year beginning six months preceding the date of the valuation results for the RHBF. The actuarially determined contribution rates in the Schedule of University Contributions are calculated by the actuary as a projection of the required employer contribution for the fiscal year beginning 18 months following the date of the valuation results for the DIPNC. See Note 14 for more information on the specific assumptions for each plan. The actuarially determined contributions were determined using the actuarially determined contribution rate from the actuary and covered payroll as adjusted for timing differences and other factors such as differences in employee class. Other actuarially determined contributions are disclosed in the schedule as expressed by the actuary in reports to the plans.

Changes of Assumptions: Consistent with prior years, for the actuarial valuation measured as of June 30, 2024 for the RHBF, a number of actuarial assumptions were reviewed and updated. The discount rate for the RHBF was updated to 3.93%, from 3.65% as of June 30, 2023. This update was to reflect the Bond Buyer 20-year General Obligation Index as of fiscal year end. Medical and prescription drug claims costs were changed based on most recent experience, and medical and prescription drug trend rates were changed to the current schedule. Enrollment assumptions were updated to model expected migrations among RHBF plan options over the next four years. The expected impact from the Inflation Reduction Act on assumed Medicare Advantage rates by including proposed PMPM vendor rates through 2027 and then using assumed trend beginning in 2028. Employer portion of contributions were calculated to have less volatility than recent experience and have a smoother transition to the ultimate trend.

For the actuarial valuation measured as of June 30, 2024 for DIPNC, the discount rate remained at 3%, unchanged from the rate as of June 30, 2023.

In 2020, the North Carolina Retirement Systems' consulting actuaries performed the quinquennial investigation of each retirement system's actual demographic and economic experience (known as the "Experience Review"). The Experience Review provides the basis for selecting the actuarial assumptions and methods used to determine plan liabilities and funding requirements. The most recent experience review examined each plan's experience during the period between January 1, 2015, and December 31, 2019. Based on the findings, the Boards of Trustees of the TSERS and the Committee on Actuarial Valuation of Retired Employees' Health Benefits adopted a number of new actuarial assumptions and methods for the RHBF and the DIPNC. The most notable changes to the assumptions include updates to the mortality tables and mortality improvements. These assumptions were adjusted to be based on the Pub-2010 mortality tables reflecting the mortality projection scale MP-2019, released by the Society of Actuaries in 2019. In addition, the assumed rates of retirement, salary increases, and rates of termination from active employment were updated to more closely reflect actual experience. Also in 2020, disability rates were adjusted to the non-grandfathered assumptions used in the TSERS actuarial valuation to better align with the anticipated incidence of disability.

For the DIPNC actuarial valuation as of December 31, 2018, for individuals who may become disabled in the future, the Social Security disability income benefit (which is an offset to the DIPNC benefit) was updated to be based on assumed Social Security calculation parameters in the year of the disability.

The assumed costs related to the Patient Protection and Affordable Care Act regarding the Health Insurance Provider Fee for the fully insured plans and Excise Tax were removed when those pieces were repealed in December 2019 and first recognized in the 2020 OPEB report.

For the DIPNC actuarial valuation as of December 31, 2023, benefit payments expected to be issued after 36 months of disability to claimants who had at least five years of membership service as of July 31, 2007 were updated to include an offset (reduction to the DIPNC benefit) based on estimated Social Security benefits.

The Notes to Required Supplementary Information reflect information included in the State of North Carolina's 2024 Annual Comprehensive Financial Report.



Independent Auditor's Report

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Board of Trustees Elizabeth City State University Elizabeth City, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Elizabeth City State University (University), a constituent institution of the multi-campus University of North Carolina System, which is a component unit of the State of North Carolina, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, and have issued our report thereon dated December 9, 2025. Our report includes a reference to other auditors who audited the financial statements of The Elizabeth City State University Foundation, as described in our report on the University's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the University's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we do not express an opinion on the effectiveness of the University's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the University's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be

material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that were not identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the University's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dave Boliek State Auditor

Raleigh, North Carolina

December 9, 2025

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