1. CALL TO ORDER AND ETHICS STATEMENT

2. APPROVAL OF MINUTES (October 26, 2021)

3. EMERGENCY DECLARATION LETTERS
   UNC-Chapel Hill: Koury Oral Sciences Building – Waterproofing & Slab Repair

4. SELECTION OF DESIGN FIRM
   Department of Agriculture and Consumer Services
   Griffin Animal Laboratory - HVAC Upgrades & Repairs
   Union County, NC

5. SELECTION OF DESIGN FIRM
   Department of Public Safety
   Anson Correctional Institute – Roof Repairs
   Polkton, NC

6. SELECTION OF THREE (3) DESIGN FIRMS
   Department of Environmental Quality
   Division of Mitigation Services
   2021 On-Call Design Services
   Statewide, NC

7. SELECTION OF CONSTRUCTION MANAGER AT RISK FIRM
   Department of Transportation
   Rail Division
   Charlotte Locomotive & Railcar Maintenance Facility – Phase II
   Mecklenburg County, NC

8. INNOVATIONS SUBCOMMITTEE UPDATE

9. OLD BUSINESS

10. NEW BUSINESS

11. STATE CONSTRUCTION OFFICE REPORT

12. SCHEDULED NEXT MEETING
   - January 25, 2021

13. ADJOURNMENT